



**KEYANO COLLEGE**  
**ANNUAL**  
**REPORT**  
**2023-2024**





*We respectfully acknowledge that we are on Treaty No. 8 Territory,  
the ancestral and traditional territory of the Cree, Dene, and Métis  
people.*

*Keyano is a Cree word roughly translated, means "sharing."*

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# ACCOUNTABILITY STATEMENT

Keyano College's Annual Report for the year ending June 30, 2024, was prepared under the Board's direction in accordance with the Fiscal Planning and Transparency Act and ministerial guidelines established pursuant to the Post-Secondary Learning Act. All material economic, environmental, or fiscal implications of which we are aware have been considered in the preparation of this report.

[ORIGINAL SIGNED BY DON SCOTT]

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**Don Scott,**  
Chair, Keyano College Board of Governors

# MANAGEMENT'S RESPONSIBILITY FOR REPORTING

Keyano College's management is responsible for the preparation, accuracy, objectivity, and integrity of the information contained in the Annual Report, including the financial statements, performance results, and supporting management information. Systems of internal control are designed and maintained by management to produce reliable information to meet reporting requirements.

The system is designed to provide management with reasonable assurance that transactions are properly authorized, are executed in accordance with all relevant legislation, regulations, and policies, reliable financial records are maintained, and assets are properly accounted for and safeguarded.

The Annual Report has been developed under the oversight of the institution's finance and audit committee, as well as approved by the Board of Governors, and is prepared in accordance with the *Fiscal Planning and Transparency Act* and the *Post-Secondary Learning Act*, and has been developed under the oversight of the Board's finance and audit committee, as well as approved by the institution's Board of Governors.

The Auditor General of the Province of Alberta, the institution's external auditor appointed under the Post-Secondary Learning Act, performs an annual independent audit of the consolidated financial statements, which are prepared in accordance with Canadian public sector accounting standards.

[ORIGINAL SIGNED BY DR. SANDRA EFU]

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**Dr. Sandra Efu**  
Interim President & CEO

[ORIGINAL SIGNED BY MURRAY WALFORD]

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**Murray Walford,**  
Vice President, Corporate Services & CFO



# MESSAGE FROM THE BOARD CHAIR

Keyano College is advancing its Strategic Plan, focusing on four pillars: Access and Affordability, Skills for Jobs, Internationalization, and Sustainability. Significant strides have been made in education and community support, impacting nursing needs, apprenticeship programs, student experience, and future opportunities.

## Areas of key impact include:

### Developing Learning Pathways:

- Investments in 2023: \$1.1 million for 93 new seats in nursing and paramedic programs, \$1.2 million for apprenticeship programs, and \$6.9 million for HVAC upgrades, totaling \$9.2 million. An additional \$14.97 million supports enrolment expansion, apprenticeship funding, and campus improvements in Northeast Alberta.
- Partnership with U of A: Launched the Master of Education in Educational Studies (MES) program in Northeastern Alberta, welcoming 19 students in Winter 2024.

### Nurturing Student Learning:

- Heavy Equipment Operator (HEO) Program: Reintroduced after five years, in partnership with SMS Equipment, which provided rental support for Komatsu equipment. Keyano contributed \$15,000, with SMS Equipment providing a \$35,000 Gift-In-Kind.
- Haul Truck Operator Program: Enhanced with a \$760,541 investment from PrairiesCan for new simulators and software upgrades, aligning with regional and national labour demands.

### Innovation and Partnerships:

- Research Chair Appointments: Maike Schmieding appointed as the first Research Chair in the Scholarship of Teaching and Learning, Dr. Mehri Karimi-Dehkordi, Research Chair in Health and Community Wellbeing.
- RBC Career Transition Program: Received an \$85,000 donation from RBC to equip participants with essential professional skills.
- Environmental Technology Program: Led by Dr. Marie-France Jones, promoting environmental education. Partnership with École Boréale introduced an



Environmental Club, engaging students in various activities.

- Student Awards: Over \$750,000 awarded for the 2023-2024 academic year, including 32 Excellence Awards providing approximately \$150,000 in free tuition.
- SMG Esports Arena: Sponsored by SMG Builders, hosting the Esports Management diploma program and the college's award-winning Esports team.

Keyano College is poised for growth, continuing to uplift communities through high-quality education, infrastructure investment, and a focus on long-term sustainability.

[ORIGINAL SIGNED BY DON SCOTT]

**Don Scott,**

Chair, Keyano College Board of Governors

# MESSAGE FROM THE INTERIM PRESIDENT

This year has been one of community-building and upgrades, which is a reason for excitement at Keyano College. In line with Keyano's Strategic Plan, we have taken strides to make a tangible impact.

During the last year, there has been significant investment in infrastructure, expansion of academic partnerships and ladder opportunities, upgrading of learning facilities, and excellence in athletics. This has indeed been a blue-ribbon year on many fronts.

Grassroots development is paramount, and a key component includes delivering enhanced learning experiences to local First Nations and Métis communities, improving industry access to skilled workers, and supporting economic opportunities for Indigenous communities. Keyano has partnered with the Métis Nation of Alberta to establish a \$1 million Métis Education Endowment Fund, which provides financial aid to Métis students. The college also received \$697,700 from the Suncor Energy Foundation to integrate Indigenous knowledge and culture on campus.

The college addresses Alberta's nursing needs with new funding for the Canadian Nursing Bridge program and the Practical Nurse Diploma for Internationally Educated Nurses (IEN). It helps internationally trained nurses meet local licensing requirements. This initiative aligns with Alberta's Ministry of Advanced Education and Ministry of Health's mission to alleviate financial barriers for IENs while upgrading their credentials in Canada.



Student achievements like Keegan Sturge's winning Gold at Skills Canada for Electrical showcase the high level of talent and dedication among our students. The Keyano Huskies have excelled in athletics, with the men's basketball team winning Gold at both the ACAC and CCAA Championships, the men's soccer team winning Gold at the ACAC Championships, the women's soccer team securing Silver, and the men's volleyball team earning Silver.

These accomplishments reflect Keyano College's ongoing commitment to excellence in education, training, and student success. We look forward to more incredible things during this year!

[ORIGINAL SIGNED BY DR. SANDRA EFU]

**Dr. Sandra Efu**

Keyano College Interim President & CEO



## PUBLIC INTEREST DISCLOSURE (WHISTLEBLOWER PROTECTION) ACT

Keyano College offers clear avenues for the safe disclosure of concerns related to wrongdoing and misconduct. There were 2 disclosures under the Public Interest Disclosure (Whistleblower Protection) Act for the period of July 1, 2023, to June 30, 2024.

## FREEDOM OF SPEECH ACT & REPORTING

Keyano College is committed to protecting and promoting free speech as a fundamental tenant of the academic experience, as reflected in the University of Chicago Statement on Principles of Free Expression. Keyano has not received any concerns or complaints to date related to freedom of speech. Reporting of concerns or complaints will be addressed following Keyano College's Board Approved Policies and Procedures.

[ORIGINAL SIGNED BY DR. SANDRA EFU]

**Dr. Sandra Efu**

Keyano College Interim President & CEO



# OPERATIONAL OVERVIEW

Keyano College proudly resides in Treaty No. 8 Territory, the traditional meeting grounds and gathering places of our First Nations, Métis, and Inuit peoples.

The College is in the Regional Municipality of Wood Buffalo (RMWB), in Alberta's northern region. Keyano College was established in 1965 as one of several Alberta Vocational Centres owned and operated by the provincial government. Ten years later, the institution changed its name to Keyano College, which is a Cree word for "*sharing*."

In 1978, Keyano College officially became a public community college with the appointment of its first Board of Governors. The College's programs and services have been continuously improved to align with the changing demands and interests of the region, its broadening multicultural orientation, and changing technologies.

Keyano College supports the community with two campuses in Fort McMurray (Clearwater Main Campus and Suncor Energy Industrial Centre (SEIC), and outreach to Fort Chipewyan, Conklin, Janvier, Fort McKay, and Gregoire Lake.

Keyano College offers programs that lead to dual credit programs, certificates, diplomas, certificates of qualification (trades), and collaborative baccalaureate degrees through relationships with other post-secondary institutions in Alberta. The College also supports the development of professional knowledge and skills in several sectors, including energy, construction, business, health and safety, arts, sciences, education, human services, and transportation. A wide range of corporate training options are available to client companies.

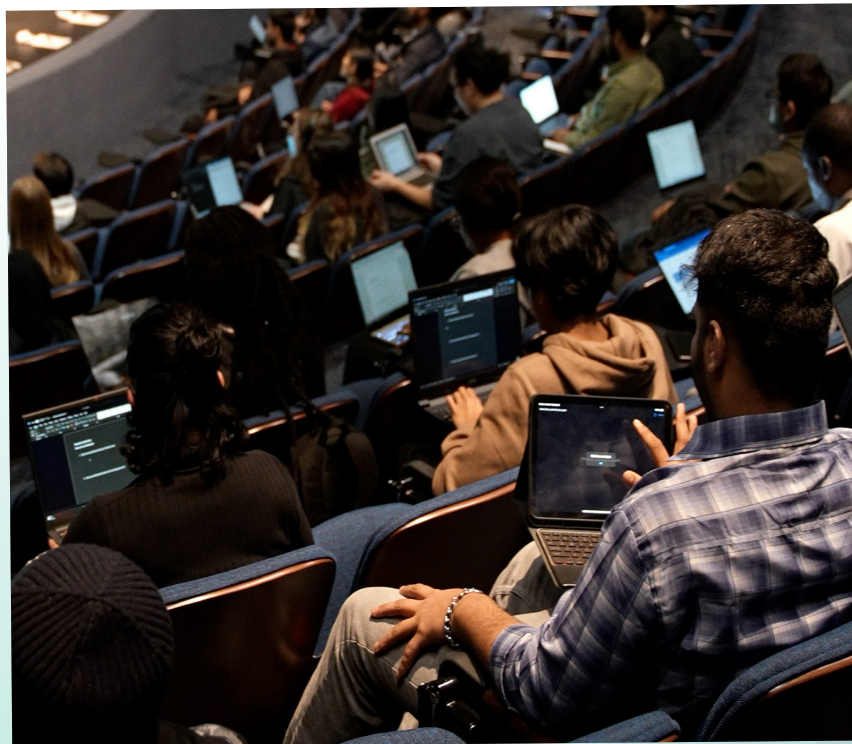
Keyano College continues to provide local and relevant access to post-secondary learning while contributing to the Government of Alberta's long-term economic and social objectives.



## ENROLLMENT PLAN AND PROGRAM CHANGES

Keyano College offers a comprehensive range of credit and non-credit programming. The School of University Studies, Career Programs, and Academic Upgrading, the School of Health and Human Services, and the School of Trades and Heavy Industrial undertake credit programming in arts, humanities, sciences, social sciences, health, human services, business, esports, education, technologies, trades, transportation, heavy equipment operations, and industrial skills. Courses to strengthen English language skills are offered through the Language Instruction for Newcomers to Canada (LINC) program, which is sponsored by Immigration, Refugees, and Citizenship Canada. The English for Academic Purposes (EAP) program also provides English language learners (both domestic and international) with the language skills necessary to pursue academic studies.

The School of Continuing Education and Extended Studies provides a complete range of training, program development, delivery, and administrative services to client companies. Offerings include several professional certificate credentials and other career and personal enrichment opportunities. The program mix aims to satisfy both the training and skills acquisition needs of local businesses and industry and the community's special interests and cultural needs.







## ACADEMIC UPGRADING AND LANGUAGE

Academic Foundations  
Advanced High School Equivalency  
College Preparation  
English for Academic Purposes  
General High School Equivalency  
Language Instruction for Newcomers to Canada (LINC)

## APPRENTICESHIP

Carpenter  
Electrician  
Gasfitter  
Heavy Equipment Technician  
Industrial Mechanic (Millwright)  
Steamfitter/Pipefitter  
Welder

## BUSINESS & ADMINISTRATIVE STUDIES

Business Administration Certificate – Business  
Business Administration Diploma – Accounting  
Business Administration Diploma – Esports Management  
Business Administration Diploma – Management  
Business Administration Diploma (Co-op) – Accounting  
Business Administration Diploma (Co-op) – Management  
Business Aviation Diploma– Airline Operations  
Business Aviation Diploma– Aviation Operations  
Hospitality and Tourism Management  
Human Resources Management Certificate  
Office Administration Certificate

## CHILDHOOD STUDIES

Applied Early Learning and Child Care  
Early Learning and Child Care Certificate  
Early Learning and Child Care Diploma  
Educational Assistant

## ENVIRONMENTAL STUDIES

Community-Based Environmental Monitoring  
Environmental Technology Diploma (Co-op)

## HUMAN SERVICES

Social Work Diploma

## NURSING AND ALLIED HEALTH

Advanced Care Paramedic (ACP)  
Primary Care Paramedic (PCP)  
Health Care Aide  
Practical Nurse

## POWER ENGINEERING AND PROCESS OPERATION

Power Engineering 3rd Class  
Power Engineering 3rd Class Co-op  
Power Engineering 4th Class  
Power Engineering 4th Class Comprehensive

## PRE-EMPLOYMENT TRADES

Pre-employment Carpentry  
Pre-employment Electrician  
Pre-employment Heavy Equipment Technician  
Pre-employment Plumber  
Pre-employment Welder

## UNIVERSITY TRANSFER AND OPEN STUDIES

UT Bachelor of Arts  
UT Bachelor of Commerce  
UT Bachelor of Education – Elementary  
UT Bachelor of Education – Secondary  
UT Bachelor of Engineering  
UT Bachelor of Nursing  
UT Bachelor of Science  
UT Bachelor of Social Work  
Open Studies Program

# ENROLMENT OVERVIEW (OR)

## CREDIT PROGRAMMING QUALIFIED APPLICATIONS

The number of qualified applicants for credit programs (excluding apprenticeship) was

**2,962**

COMPARED TO 3,068  
in 2022-23 <sup>2</sup>

*The number of applications for 2023-24 has been higher and more evenly distributed, as the college offered additional Winter intakes, leading to a shift of more applications to the Winter term.*

## CREDIT PROGRAMMING

Full Load Equivalent:

**2,164.330** <sup>2</sup>

## OVERALL TOTAL UNIQUE HEADCOUNT:

**3,431**

## NON-CREDIT PROGRAMMING

Continuing Education  
Registrations: **1,645** <sup>2</sup>

Corporate Training  
Registrations: **595** <sup>2</sup>

## OVERALL TOTAL REGISTRATIONS:

**2,240**

Continuing Education  
Headcount: **977** <sup>2</sup>

Corporate Training  
Headcount: **314** <sup>2</sup>

## OVERALL TOTAL UNIQUE HEADCOUNT:

**1,291**

## GRADUATES



**503**

students graduated  
in 2023-24 <sup>1</sup>

# GOALS AND PERFORMANCE MEASURES

Keyano College signed the 2021-2022 Investment Management Agreement (IMA) for Public Post-Secondary Institutions with the Department of Advanced Education in late 2021. Keyano's performance metrics goals focused on Work Intergrated Learning. The College surpassed their work place intergrated learning target of 75% and achived 100% by the end of 2023-24 fiscial year.

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## LEGISLATED ROLES AND MANDATES

### PATHWAYS TO DEGREE-GRANTING IN ALBERTA

Keyano College collaborates with Campus Alberta partners to offer high-quality, relevant life-long learning opportunities, collaborative degrees, and flexible transfer agreements.

The College offers multiple Collaborative Degree options including a Bachelor of Business Administration with the Northern Alberta Institute of Technology (NAIT), a Bachelor of Science in Nursing, and a Bachelor of Education – Elementary Generalist Degree with the University of Alberta.

### COLLABORATIVE DEGREES

**Bachelor of Business Administration**  
Northern Alberta Institute of Technology (NAIT)  
*10 students in the program.*

**Bachelor of Education, Elementary Generalist**  
University of Alberta  
*32 students in the program.*

**Bachelor of Science in Nursing**  
University of Alberta  
*50 students in the program.*



## COLLABORATION, TRANSFER AGREEMENTS, AND LEARNER PATHWAYS

Students can earn university credits, diplomas, and degrees by taking courses at Keyano College. Most university transfer courses at Keyano College are modeled on the University of Alberta courses. However, students can successfully apply to transfer to the University of Lethbridge, the University of Calgary, and MacEwan University.

### ADVANCED CREDIT AND TRANSFER OUT

**247** Total Advanced Credit /  
courses (transferred in) <sup>2</sup>

**146** Total Unique students granted  
Advanced Credit (Transferred In) <sup>2</sup>

Several initiatives related to learner pathways also exist at Keyano College. Namely, (1) the LINC program, funded by the Government of Canada; (2) the English for Academic Purposes Program (EAP); (3) the Community Adult Learning Program (CALP); and (4) Dual Credit, which is a partnership between Keyano College and local and regional school districts. These programs contribute to learner pathways by supporting students to obtain necessary admission requirements or advanced credit towards credentialed programs.

### UNIQUE STUDENTS PARTICIPATING IN LEARNER PATHWAYS

**335** Language Instruction for  
Newcomers to Canada (LINC) <sup>1</sup>

**389** Community Adult  
Learning Program (CALP) <sup>3</sup>

**9** Dual Credit-Electrician <sup>1</sup>

**12** Dual Credit-Heavy  
Equipment Technician <sup>1</sup>

**6** Dual Credit-Welder <sup>1</sup>

**9** Academic Foundations Program <sup>1</sup>

<sup>1</sup> DATA COLLECTION AND REPORTING (DCAR)-LEARNER AND ENROLMENT REPORTING SYSTEM (LERS) | <sup>2</sup> KEYANO COLLEGE STUDENT INFORMATION SYSTEM (SIS) POWER-PAY APPLICATION REPORT | <sup>3</sup> DATABASE.CALP.CA

## MENTAL HEALTH, WELLNESS SERVICES & WELLNESS NAVIGATION

The Wellness Services team at Keyano College is committed to supporting student mental health and well-being, ensuring they have the necessary mental health resources to succeed from the beginning to the end of their academic journey. Our team works effortlessly to uphold the principles of diversity and inclusion for every student. Our knowledgeable counsellors have worked to create an environment where students feel comfortable discussing their mental health concerns with our counsellors and coordinators.

The team takes great pride in embracing diversity across the broad spectrum of identity, encompassing, but not limited to, ethnicity, language, sexual orientation, gender, neurodiversity, religion, and culture.

During the last year, our Mental Health coordinators held 537 counselling, 28 crisis, 15 ADHD Coaching and 20 Early Alert appointments. Our data showed that many students utilized the Wellness Navigation services, which provided them with information on healthcare decisions, including housing, finances, and the necessities of everyday life. Moreover, in the 2023-2024 school year, the Wellness Navigator held 287 navigation appointments, and services staff delivered a new wellness program to 9 athletic teams, reaching over 100 athletes.

This year's events on Mental Health and Wellness had approximately 200 employees participate in the following:

- Suicide Prevention Day
- Mental Illness Awareness Week
- Mental Health Week
- ADHD Week
- Campus Recovery on Campus.

Our Mental Health Coordinators are persistent in making sure that they provide students with the support they need, reinforcing their values, and celebrating their talents and strengths. Keyano College's future goal is to continue to refine and expand our offerings to meet our students' evolving mental health needs.





# PROGRAMMING AND STUDENT SUPPORT TO MEET THE NEEDS OF STUDENTS AND EMPLOYERS

## WORK-INTEGRATED LEARNING

Keyano College is committed to supporting Alberta's Recovery Plan. Keyano College makes evidence-based programming decisions that contribute to learners getting jobs and starting businesses that help diversify the province's economy. To ensure alignment with Alberta's Recovery Plan and the Alberta 2030 mandate, Keyano College continues to implement its Work-Integrated Learning Strategy to enhance current programming to include Work-Integrated Learning opportunities, collaborating with Apprenticeship and Industry Training (AIT) about Bill 67, the Skilled Trades and Apprenticeship Education Act, as well as Alberta Advanced Education in the Expansion of Apprenticeship-Style Programs Grant which supports the development of new programs to be launched in 2023. Keyano College has also partnered with Alberta Advanced Education on the Alberta at Work – Targeted Enrollment Expansion Grant, which will support the expansion of enrollment in 2022-23.

100% of programs at Keyano College have a work-integrated learning component.

As of year-end 2021-22, 70% of the College's programs have a Work-Integrated Learning component. The target for the 2022-23 year was to increase this percentage to 75%, but the College exceeded expectations by achieving a rate of 79% for the same period. More programs with Work-Integrated Learning will foster strong links that help organizations in the RMWB build a more resilient future for Alberta's economic recovery and growth.

These statistics come from Institutional Research as it encompasses programs not managed by WIL and that have courses with WIL components embedded within the courses.



## STUDENT EMPLOYMENT SUPPORT

Keyano College strives to ensure current students and alumni are successful in their careers by connecting them with employers. Students can access numerous publications that cover job search skills, personal finance, career planning and enhancement, entrepreneurship, employee rights, as well as a range of other topics. Resources are also available for pick up at the Clearwater Campus. Keyano College also offers Work Integrated Learning workshops designed to help students transition between college and successful employment. It is free to all students and includes workshop options such as Personal Branding, Interview Skills, Workplace Basics, Gender & Diversity, Networking & Communications. In 2023-24, 1739 students registered for 37 total workshop offerings.

**37** Workshops  
**1,739** Number of students  
enrolled and attended

### EXAMPLES OF WORKSHOPS

Digital Literacy  
Financial Literacy  
Gender & Diversity  
Interview Strategies  
Networking & Communication  
Networking Event  
Personal Branding  
Professional Portfolio  
Workplace Basics

## PROGRAM ADVISORY AND COLLABORATION WITH OTHER LEARNING PROVIDERS

Keyano College has several advisory boards that help inform our program planning. Members of the advisory boards come from diverse backgrounds, including the business sector, industry, students, Keyano College employees, the non profit sector, and the local municipality. The Continuing Education and Extended Studies department collaborates with several Alberta post-secondary institutions, on interventions such as micro-credentials to provide individuals with further opportunities for life-long learning.

Keyano College is responsible for regional stewardship, collaborating with its Campus Alberta partners, community adult learning providers, business and industry partners, regional school districts, Indigenous communities, and all levels of government to ensure access to a broad spectrum of learning opportunities for the RMWB. Through the Community Adult Learning Program (CALP), Keyano College fosters learner transitions from the community-based, informal, non-credit adult learning system to the for-credit post-secondary system.

The College works closely with Alberta Labour, Athabasca Tribal Council, its members, and all Indigenous communities to provide Indigenous students access to post-secondary education.

## STRATEGIC RESEARCH

Keyano College participates in Labour Education Applied Research North (LEARN) which has funded 130 Northern-Alberta-specific research reports and collaborates on research on industry trends, specific occupations, training opportunities, and other related topics such as demographic trends and community needs. This helps to ensure evidence-based programming decisions. Keyano College is also part of a network of researchers in post-secondary institutions through Alberta Innovates and the Regional Innovation Networks (RIN), including the Wood Buffalo Research Innovation Network, we are members of Start-up YMM, the Fort McMurray Wood Buffalo Economic Development and Tourism (FMWBEDT).

In 2022-23, Keyano College developed and released its inaugural Research Strategy for 2023-2025. The inaugural Keyano College Research Strategy defines priorities and outcomes referenced during the establishment phase of a Centre for Research and Innovation over the next two years. This Strategy was developed in alignment with the College's 2022–2027 Strategic Plan along with its Mission and Vision. Five strategic pillars of research were identified as 1. Energy, Environment, & Sustainability, 2. Thriving Communities, 3. Health & Wellbeing, 4. Scholarship for Teaching and Learning, and 5. Innovative Solutions. These strategic pillars will support Keyano College's position as the leading northern hub for research through its substantial contributions to social and economic growth via robust partnerships with industry and the community.

In 2022-23, Keyano College established a Research Data Management Advisory Committee under the leadership of Library Services to lead the development and publication of its Institutional Strategy for Research Data Management. This strategy will ensure compliance with accreditation requirements by the Natural Sciences and Engineering Research Council (NSERC), Social Sciences and Humanities Research Council (SSHRC), and the Canadian Institutes of Health Research (CIHR).

Faculty at Keyano College engaged in research and scholarly activities, including those in the collaborative degree programs.

Keyano College created a Research Ethics Board (REB) in the spring of 2023, where Keyano College will be committed to ensuring the ethical conduct of research involving humans; as such, any research conducted at Keyano or undertaken by Keyano faculty, staff, or students involving human participants must be reviewed and approved by REB.

# FINANCIAL AND BUDGET INFORMATION

The Management Discussion and Analysis (MD&A) is an overview of the consolidated financial results of the College for the fiscal year ended June 30, 2023, and offers a detailed discussion on the following:

1. Operating Environment Overview
2. Financial Results
3. Net Assets
4. Capital Spending
5. Consolidated Entities





In 2020, the Ministry of Advanced Education introduced a performance-based funding model to tie a portion of the operating grant to certain performance metrics. The College has a three-year Investment Management Agreement that included the following metrics and targets for the 2023-24 fiscal year. If these targets are not met (with consideration for tolerance ranges as approved by the Ministry), the Ministry could reduce future operating grants (maximum of 25%, excluding graduate employment every other year, and prorated based on percentage of variances from target after tolerance is factored out). The metrics, weighting, targets, tolerance and forecast for the year are noted in the table below.

METRIC	WEIGHT	2023-24 TARGET	TOLERANCE	CURRENT
WIL	13%	79%	4%	
Domestic Enrolment (FLE)	5%	809	80	
Apprenticeship Enrolment (headcount)				
Graduate Employment	6%	90%	10%	
International Enrolment (FLE)	0%	200	N/A	
Administration Expense Ratio	7%	12	2	

Total student enrolment increased by 742 (70.0%) Full Load Equivalents (FLEs) from 1277 FLE in 2022-23 to 2019 FLE in 2023-24 (certificate, diploma, and non-credential programs). The operating support grant from the Ministry of Advanced Education remained the same as the prior year, but tuition fees were frozen by the Province.

Most of the increase in students is attributed to a large increase in international students of 810 FLE, from 338 to 1148. This has a significant impact on tuition fees because international students pay three times the rate domestic students pay (the Province does not subsidize out of province students).

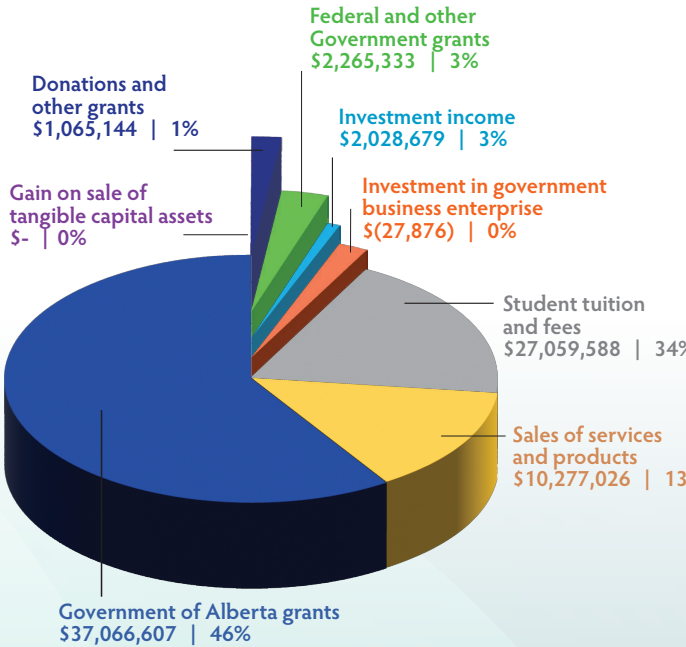
The College's revenue has increased significantly from \$63.8 million in 2022-23 to \$79.7 million in 2023-24. This growth was primarily related to the growth in international student enrolments.

## FINANCIAL RESULTS

The College ended the year with an operating surplus of \$8,116,475. This compares to a \$610,482 deficit in the prior year and a \$nil budgeted surplus.

## REVENUE

Total revenues for the year ended June 30, 2024 were \$79,734,501, an increase of \$15,944,480 over the prior year, and \$8,931,552 over budget. Revenue from the Government of Alberta represented Keyano College's largest source of income, at 46% of total College revenue. Major components of revenue are as follows:





# GOVERNMENT OF ALBERTA GRANTS

Revenues from Alberta Government grants were \$37,066,607, a decrease of \$221,534 over the prior year and \$1,719,805 lower than budget.

The decrease over the prior year is due to the Northern Living Allowance grant. The terms are such that the grant for April 1, 2024 to March 31, 2025 cannot be accrued until an agreement is signed. The decrease in NLA was offset by an increase in GOA grants relating to additional Apprenticeship seat funding and the addition of targeted seat enrollment grants for Health and Human services programs.

Government of Alberta grants are under budget mainly due to the recording of projects to capital, and lower than budgeted NLA grant because the new signed NLA grant agreement for April 1, 2024 onward was not received until October, 2024. Note: NLA for the period of April 1, 2024 to June 30, 2024 was not accrued.

Due to significant increases in other revenues, the proportion of grants from the Government of Alberta as a percentage of total revenue has decreased from 58.5% to 46.0%.

# SALES OF SERVICES AND PRODUCTS

Sales of services and products revenue of \$10,277,026 was \$1,360,900 higher than prior year and \$2,350,700 higher than budget.

The increase in revenue is mainly due to the transfer of KCLT operations to the College during the year. Please note that the increase in sales will be offset by the decrease in revenue from the investment in government business enterprise. Details of revenue increase is as follows:

\$1,217,450	Increase in facility rental revenue due to the addition of the Saline Creek land lease site and the Sparrowhawk condominiums.
\$536,799	Increase in bookstore revenue. This is due to increase in enrollments.
\$67,661	Increase in housing rentals due to increase of rates and opening of a few more units at Riedel.
\$18,627	Theatre sales and rental revenue has increased due to the return of a full line up of shows and events and an increase in students.
\$15,608	Increase in parking revenue due to increased enrollment and security issuing parking violations.
(\$111,555)	Decrease in SSWC membership, \$44,543, and naming rights revenue, \$67,012, due to revenue being received in prior year.
(\$383,690)	Decrease in contract revenue.

Sales of services and products is over budget due mainly due to the addition of the Saline Creek land lease and the Sparrowhawk condominiums. Increased sales revenue, over budget, was also realized in the bookstore, theatre and SSWC.

<sup>1</sup> KEYANO COLLEGE STUDENT INFORMATION SYSTEM (SIS)

## STUDENT TUITION AND FEES

Student tuition and fees revenue of \$27,059,588 was \$14,650,101 higher than the prior year and \$8,369,333 higher than budget. Most of the increase in student revenue is attributed to a large increase in international students. This has a significant impact on tuition fees because international students pay three times the rate domestic students pay (the Province does not subsidize out of province students). Full Load Equivalent (FLE) student enrolments were 400 higher than budget, and almost 800 more than the prior year.

CREDENTIAL	2022-23 OFFICIAL FLE	2021-22 OFFICIAL FLE	CHANGE OFFICIAL FLE	% CHANGE
Certificate	461	367	94	25.61%
Diploma	403	285	118	41.40%
Non-Credential	413	408	5	1.23%
<b>KEYANO COLLEGE TOTAL</b>	<b>1277</b>	<b>1060</b>	<b>217</b>	<b>10.47%</b>
International	338	134	204	152.24%
Percent of Total	26.47%	12.64%		
Indigenous	66	69	-3	-4.35%
Percent of Total	5.27%	6.51%		
Total Domestic (inc.Apprenticeship)	939	926	13	1.40%
Apprenticeship	131	128	3	2.34%
Domestic w/o Apprenticeship	808	798	10	1.25%
Percent of Total	63.27%	75.28%		
Investment Management Agreement (IMA)	729	798		
	<b>TARGET</b>	<b>ACTUAL</b>		

## DONATIONS AND OTHER GRANTS

Donations and other grant revenue of \$1,065,144 was \$78,569 lower than the prior year and \$516,022 lower than budget.

Donations are lower than budget due to the reclassification of naming rights. This is now recorded as advertising revenue under sales and services. \$43,379 in endowment contributions were received during the year and these were not reflected in donations and other grant revenue.

## INVESTMENT INCOME

Investment income revenue of \$2,028,679 was \$1,078,870 higher than the prior year and \$1,628,679 higher than budget. The variance is mainly due to an increase in interest revenue from bank accounts and the realized investment gains (dividends and interest) over the preceding year. Market value gains or losses are not recorded in investment income, in accordance with PSAB standards. Earnings from restricted portfolio investments for endowments are recorded as deferred revenue until funds are used for the purposes intended. On March 1, 2024, the College invested \$29,700,000 in GIC's which included accrued interest of \$530,951 at the end of the year.

## FEDERAL AND OTHER GOVERNMENT GRANTS

Grant revenue from federal and other government sources of \$2,265,333 was \$326,412 higher than the previous year and \$136,543 more than budget. Increase over the prior year is primarily due to increased enrollments for LINC program, and an increase in the RMWB theatre sustainability grant and other grants.

Revenue is higher than budget mainly due receiving new grants that were not in the budget.

## INVESTMENT IN GOVERNMENT BUSINESS ENTERPRISE

Investment in Government business enterprise of (\$27,876) was \$1,167,700 lower than previous year and \$1,317,876 lower than budget. Refer to page 31 for details of KCLT wind down.

## GAIN ON SALE OF TANGIBLE CAPITAL ASSETS

Gain on sale of tangible capital assets will vary year over year.

## SPENT DEFERRED CAPITAL REVENUE EARNED

Tangible capital assets purchased with externally restricted funds result in an obligation to the College to use the acquired assets over their useful lives in the provision of College services. Under Public Sector Accounting Standards (PSAS), spent deferred capital when earned as revenue must be attributed to the primary revenue source in the consolidated statement of operations. The following table depicts operating and spent deferred capital revenue earned by object grouping for the year ended June 30, 2024.

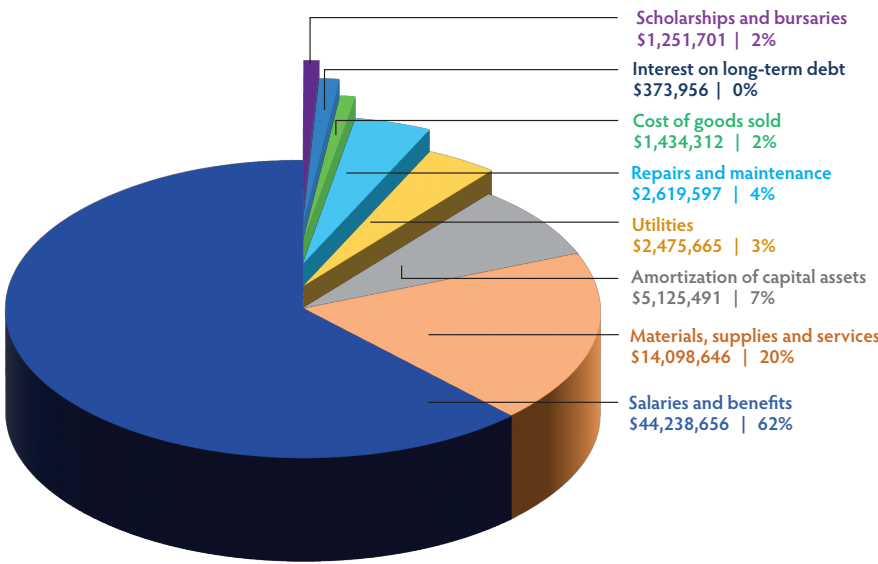
	OPERATING	SPENT DEFERRED CAPITAL EARNED	TOTAL
Government of Alberta grants	\$35,030,044	\$2,036,563	\$37,066,607
Sales of services and products	\$10,277,026	-	\$10,277,026
Student tuition and fees	\$27,059,588	-	\$27,059,588
Donations and other grants	\$807,079	\$258,066	\$1,065,144
Investment income	\$2,028,679	-	\$2,028,679
Federal and other government grants	\$2,265,333	-	\$2,265,333
Investment in government business enterprise	(27,876)	-	(27,876)
Total revenue	\$77,439,872	\$2,294,629	\$79,734,501



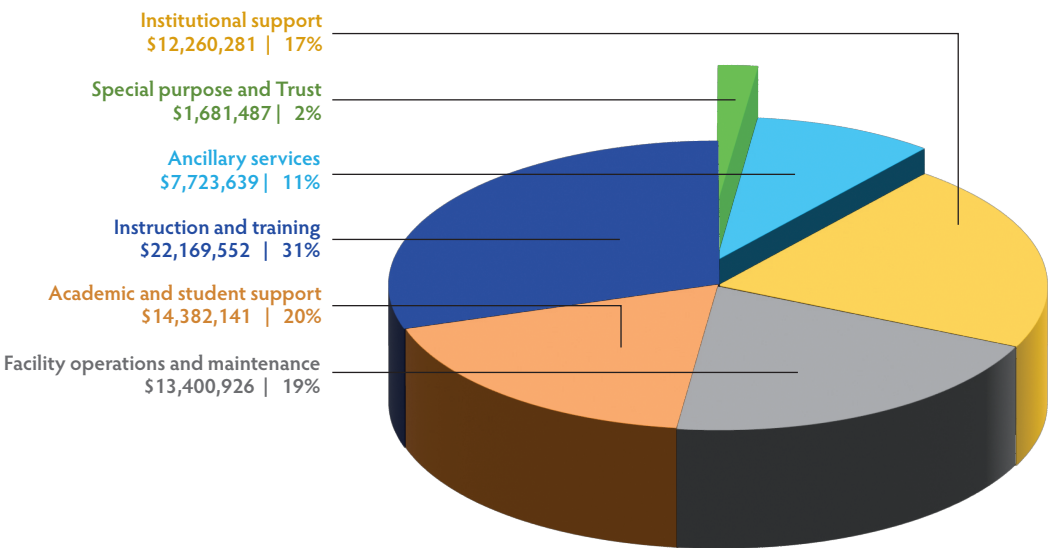
# EXPENSES

Total expenses for the year ended June 30, 2024 were \$71,618,026 an increase of \$7,217,523 over prior year and an increase of \$815,077 over budget. Salaries and benefits represented Keyano’s single largest expense at 62% of the total. Major components of expenses are as follows:

## EXPENSE BY OBJECT



## EXPENSE BY FUNCTION



## SALARIES AND BENEFITS

Salaries and benefits of \$44,238,656 have increased by \$4,570,239 over the prior year and are \$1,813,992 over budget. Salary costs have increased by \$3,801,980 and benefits have increased by \$768,259. Salaries increased from prior year due to:

\$3,947,323	Increase in workforce, FTE and contract, mainly in Academic areas, 306 FTE vs. 271 FTE.
\$404,486	Increase in benefits due to additional workforce
\$363,774	Increase in vacation liability expense due to additional workforce and extending accrued vacation, up to June 30, to be used by December vs. August.
\$178,199	Increase in faculty overload and faculty and CUPE overtime
(\$323,399)	Severance payments lower than prior year.

The average vacancy rate for the year was 18 FTE.

## MATERIALS, SUPPLIES AND SERVICES

Materials, supplies and services of \$14,098,646 have increased by \$1,826,307 over the prior year and are \$749,678 under budget. Expenses increased from prior year due to commissions for international student recruitments, travel related to international student recruitment, software licenses and furniture and equipment. This was partially offset by a decrease in security and custodial expenses.

Materials, supplies and services were over budget due to commissions for international student recruitment, software licenses, travel and property tax (Saline Creek and Sparrowhawk).

## AMORTIZATION OF TANGIBLE CAPITAL ASSETS

Amortization of tangible capital assets of \$5,125,492 has decreased by \$129,378 over the prior year and is \$551,904 under budget. Amortization has decreased over the prior year due to timing of capital project completion.

## UTILITIES

Utilities of \$2,475,665 have increased by \$69,499 over the prior year and are \$221,922 under budget. College utilities (power, gas and water) have increased over prior year due to rates, delivery charges and carbon tax.

The utilities are under budget due to budgeted savings in usage.

## REPAIRS AND MAINTENANCE

Repairs and maintenance of \$2,619,597 have decreased by \$296,625 over the prior year and are \$163,591 over budget. College projects will vary year over year based on timing but also based on whether the project is capitalized or expensed. The decrease is due to projects in the current year meeting capitalization requirements.

The College is over budget due to repairs and maintenance at Reidel.



## COST OF GOODS SOLD

Cost of goods sold of \$1,434,313 has increased by \$651,667 over the prior year and is \$586,313 over budget. Cost of goods sold has increased over the prior year due to increased enrollment and sales.

The College is over budget due to increased enrollments and sales.

## INTEREST ON DEBT

Interest on debt of \$373,956 has decreased by \$53,444 over the prior year and is \$140,317 under budget. This expense reflects borrowing costs in capital lease agreements and loans with the Alberta Capital Finance Authority. Interest on debt has decreased as our loan values have decreased over the past year.

## SCHOLARSHIPS AND BURSARIES

Scholarships and bursaries of \$1,251,701 have increased by \$579,258 over the prior year and are \$84,999 under budget. Scholarships and bursaries will vary year to year as they are dependent on the availability of awards and students meeting criteria for payout.



## BALANCE SHEET

### CASH AND CASH EQUIVALENTS

Current cash balance of \$45,669,935 has increased by \$31,189,519 from the prior year. Cash has increased due to the KCLT operations being transferred to the College, increase in enrollments and the addition of capital grants.

### PORTFOLIO INVESTMENTS –NON-ENDOWMENT

The current balance of non-endowment portfolio investments is \$6,134,419. This is an increase of \$697,550 over the prior year. The increase is attributed to the unrealized gains on portfolio investments.

### LOAN RECEIVABLE

The loan receivable balance is made up of a loan to YMCA for the daycare facility at SSWC. The contract of the loan was signed in May 2015 and no amendments have been made to the agreement. The current balance of \$209,843 has decreased by \$32,514. The decrease in the loan is due to principal payments made throughout the year.

### INVESTMENT IN AND ADVANCES TO GOVERNMENT BUSINESS ENTERPRISES

This account represents the investment in the Land Trust, the College transferred 611.04 acres of land development to the Land Trust on July 4, 2013. The investment had a balance of \$22,927,535 at the end of June 2023. The current account balance is \$10 due to the transfer of the assets to the College on November 30, 2024.

### ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

The current accounts payable balance is \$12,124,434. This is an increase of \$7,301,133 over the prior year. The increase can be attributed to an increase of accruals relating to student refunds, agent commissions, receiver general and capital projects.

## DEBT

Debt consists of long-term debt and obligations for capital leases. The current debt balance is \$10,250,499, this is a decrease of \$1,429,282 over the prior year. Change in debt is due to principal repayments.

## LIABILITY FOR CONTAMINATED SITES

The College has accepted responsibility to perform remediation work at the Riedel apartment student housing, which is no longer in productive use, and at the Saline Creek land lease site. The building contains asbestos, lead and mold which makes it unsafe for human occupation and there are a few sites at the land lease which contain environmental contamination. The liability associated with remediation was calculated based on the environmental site assessment work carried out by a third party expert. The liability of \$1,174,471 has increased by \$244,860 over the prior year due to the move of Saline Creek land asset to the College. The estimate is based on future remediation cost discounted by the College's net borrowing rate at June 30, 2024.

## ASSET RETIREMENT OBLIGATION

The balance at the end of the year was \$5,013,989. This is a decrease of \$355,776 over the prior year.

## PORTFOLIO INVESTMENTS – RESTRICTED FOR ENDOWMENTS

The current balance of portfolio investments restricted for endowments is \$9,266,934, this is an increase of \$1,053,683. The increase can be attributed to unrealized gains during the year.

## DEFERRED REVENUE

The deferred revenue balance at the end of the year was \$39,554,678. This is an increase of \$11,696,750 over the prior year. Increases are mainly attributed to the advanced payment of tuition for F2025.

Deferred revenues are set aside for specific purposes as required either by legislation, regulation or agreement:

	2024			2023
	externally	fees and other	Total	Total
Balance, beginning of year	\$ 20,817,366	\$ 7,040,562	\$ 27,857,928	\$ 17,978,264
Grants, tuition, and donations	11,727,810	34,954,377	46,682,187	34,748,438
Investment income	1,095,573	-	1,095,573	487,452
Unrealized (losses)/gains on investments	623,282	-	623,282	437,279
Transfers to spent deferred capital contributions	(1,065,126)	-	(1,065,126)	(1,822,463)
Other transfers	-	-	-	(3,847)
Recognized as revenue	(8,254,771)	(27,384,395)	(35,639,166)	(23,967,195)
Balance, end of year	\$ 24,944,134	\$ 14,610,544	\$ 39,554,678	\$ 27,857,928

## TANGIBLE CAPITAL ASSETS

The current capital asset balance is \$107,345,701. This is an increase of \$15,283,455 over the prior year. Increase over prior year is mainly due to the transfer of Saline Creek land lease site, \$15,798,576, and the Sparrowhawk condominiums, \$1,333,192, from KCLT.

## SPENT DEFERRED CAPITAL CONTRIBUTIONS

Deferred UDCC additions are all capital assets that are externally funded. The current balance of \$44,866,259 at year end has decreased by \$1,229,503. Current year contributed capital totaled \$2,294,629.

## PREPAID EXPENSE

Prepaid expense had a balance of \$932,591 at year end. This is a decrease of \$275,677 over the prior year. Decrease is due to timing of invoices received for the collaborative brokerage fee for the Bachelor of Education program, insurance and IT.



## NET ASSETS

Net assets are comprised of accumulated operating surplus, internally restricted surplus, investments in tangible capital assets, endowments and remeasurement gains and losses and is described in Note 17 to the consolidated financial statements. Net Assets increased by \$8,572,529 (16.7%) from \$51,425,215 in 2022-23 to \$59,997,744 in 2023-24 and is further disclosed as follows:

	2023-24	2022-23	INCREASE (DECREASE)	% CHANGE
Accumulated operating surplus	3,734,305	3,327,684	406,621	12.2%
Internally restricted surplus	1,383,831	11,971,993	(10,588,162)	-88.4%
Investment in tangible capital assets	47,214,983	28,916,967	18,298,016	63.3%
Endowments	7,039,488	6,996,109	43,379	0.6%
Accumulated remeasurement gains	625,137	212,462	412,675	194.2%
<b>Total</b>	<b>59,997,744</b>	<b>51,425,215</b>	<b>8,572,529</b>	<b>16.7%</b>

## ACCUMULATED SURPLUS FROM OPERATIONS

The accumulated operating surplus is the net result of life-to-date operating surpluses at Keyano which have not been designated for specific purposes through internally restricted surplus or investment in tangible capital assets. The accumulated operating surplus of \$3,734,305 increased by \$406,621. Changes to accumulated surplus from operations include increases related to the amortization expense for tangible capital assets that were purchased with College funds, decrease for purchases of tangible capital assets purchased with College funds, debt payments related to capital acquisitions, the change in remeasurement gains and losses on investments, other changes related to capital assets purchased with College funds and any transfers to or from internally restricted surplus or endowments.

## INTERNALLY RESTRICTED SURPLUS

Internally restricted surplus of \$1,383,831 decreased by \$10,588,162. The reduction was primarily due to the transfer of land trust investment property to the College with a value of \$17,131,769. This was offset by a \$7,557,533 (mainly due to the College's annual surplus) transfer from the accumulate surplus from operations in accordance with a Board motion to transfer funds to/from accumulated surplus from operations to provide for future capital programs. Accumulated Surplus from Operations is set at 5% of the next year's budgeted revenue. Any excess is automatically transferred to Internally Restricted Surplus.



## INVESTMENT IN TANGIBLE CAPITAL ASSETS

Investment in tangible capital assets of \$47,214,983 increased by \$18,298,016 over 2022-23 (changes to investment in tangible capital assets only relate to those assets that have been purchased with College funds). The change consisted of the transfer from the land trust of \$17,131,769, capital acquisitions of \$2,229,777, debt repayment for capital leases and Alberta Capital Finance Authority loans \$1,429,282, increase in asset retirement obligations, \$355,776, less amortization on tangible capital assets \$2,830,863 and net book value of tangible capital asset disposals \$17,725. The investment in tangible capital assets, plus the balance of long-term debt obtained to purchase tangible capital assets, plus spent deferred capital contributions, plus asset retirement obligations will equal the total net-book-value of tangible capital assets of \$107,345,701.

## ENDOWMENTS

The endowment balance of \$7,039,488 has increased by \$43,379 from the prior year. Endowments consist of externally restricted donations received by the College. In the current year the College received \$43,379 in new donations.

## ACCUMULATED REMEASUREMENT LOSS

Remeasurement gains are an instrument to adjust operating investment portfolio to fair market value and is reported as an accumulated remeasurement gain of \$625,137 on June 30, 2024. Accumulated remeasurement gains increased by \$412,675 over the prior year of which \$59,261 was reclassified as realized gains in the consolidated statement of operations.



## CAPITAL SPENDING

### TANGIBLE CAPITAL ASSETS

Every year the College invests in the acquisition of tangible capital assets for expansion, renewal and replacement of College assets.

In 2023-24, the College's tangible capital assets increased by \$20,682,325 in the categories below:

	ADDITIONS	WORK IN PROGRESS	TOTAL ADDITIONS	COMMENTS
Land	15,798,576	-	15,798,576	Transfer of Saline Creek lands from KCLT
Site improvements	2,816,221	-	2,816,221	Capitalize Security Project as Site Improvement
Building and renovations	1,333,192	275,284	1,608,476	Transfer of Sparrowhawk Condominiums from KCLT. W/IP includes BIO/Chem lab remodel and HVAC replacement.
ARO	(100,123)		(100,123)	Cost Improvement
Equipment	1,763,621	(158,164)	1,605,457	Additions include haul truck simulators and SIM lab equipment.
Computer Hardware & Software	-	(1,046,282)	(1,046,282)	Transfer Computer Hardware & Software W/IP to Security Project Site Improvement capitalization.
<b>Total</b>	<b>\$21,611,487</b>	<b>(929,162)</b>	<b>\$20,682,325</b>	

In 2023-24, the College disposed of tangible capital assets with a net value of \$17,725 in the categories below:

TANGIBLE CAPITAL ASSET CATEGORY	COST	EFFECT OF DISPOSAL/WRITE DOWN ON ACCUM AMORTIZATION	NET DISPOSAL/ WRITE DOWN	COMMENTS
Equipment	(274,812)	(274,812)	-	Includes workstations, treadmill, lab equipment, shelving and a piano
Computer hardware and software	(265,001)	(247,276)	(17,725)	
<b>Total</b>	<b>(539,813)</b>	<b>(522,088)</b>	<b>(17,725)</b>	

## CONSOLIDATED ENTITIES

### KEYANO COLLEGE LAND TRUST

The Keyano College Land Trust (Land Trust) was established in March 2012 following an approved Order-In-Council authorizing the College to transfer 611 acres of undeveloped land to the Land Trust. The purpose of the Land Trust was to provide development of the lands to generate a sustainable and predictable revenue source for the College.

Due to various reasons development of the lands was suspended in 2016. The Land Trust generated income from the rental of un-serviced laydown lots to companies primarily in the construction and transport industries. In October 2017, the Land Trust entered into a lease contract with a local company to excavate gravel and sand at the Saline Creek gravel pit.

On August 4, 2022, the Board of Directors of Keyano College

Land Trust approved motions to distribute all lands and other properties to Keyano College and to wind down the Keyano College Land Trust (KCLT). On October 26, 2022, the Board of Governors of Keyano College approved a motion to accept the distribution of the Trust Property from KCLT and to take the necessary steps to carry out such distribution. These steps commenced in November 2022.

The effective date of the transfer of the Saline Creek lands and operations was July 1, 2023. The transfer of the Sparrowhawk Condominium property and operations was completed on November 30, 2023. The subsequent effect of these transfers will result in the discontinuance of all operations of the KCLT. The assets, liabilities, revenue and expenses of the KCLT will be reflected in Keyano College's financial statements upon the effective date of the transfers.

For the year ended June 30, 2024 the Land Trust had comprehensive income (loss) of (\$27,876) (2023 - \$1,139,824). The decrease was due to the Saline Creek lands being transferred on July 1, 2023.

As at June 30, 2024 the College had an investment in government business enterprise (Land Trust) of \$10 (2023 - \$22,927,535). The Keyano College Land Trust is consolidated in the College financial statements on a modified equity basis.



# CAPITAL PROJECTS REPORT

The following table includes all capital expenditures for projects carried forward from prior years or projects approved in the 2023-24 Capital Budget. The College self-funded \$2,485,340 of the \$3,550,466 spent on tangible capital assets with the remainder of \$17,131,768, being transferred from KCLT. Grants and/or donations funded was \$1,065,126.

DESCRIPTION	DEPARTMENT	SPENT IN PRIOR YEARS	2023-2024 SPENDING	TOTAL SPENT	STATUS
Simulation rooms	Health	-	57,295	57,295	Completed
Keyano Science and Biology Laboratory Renovation & Equipment	Science	1,040,605	1,242,250	2,282,855	Ongoing
Drones	Academics	-	31,645	31,645	Completed
HyFlex Classroom Upgrades	IT	477,287	215,741	693,028	Ongoing
Systems enhancements	IT	72,751	35,246	107,997	Ongoing
Network Switching Equipment	IT	-	53,762	53,762	Completed
Fans in SSWC	Facilities	71,198	20,918	92,116	Completed
Indigenous Gathering Space	Facilities	-	215,639	215,639	Ongoing
HVAC Replacement	Facilities	-	394,491	394,491	Ongoing
Welding equipment upgrade & replacement	Trades	-	106,597	106,597	Completed
Hydraulic Boards	Trades	-	492,748	492,748	Completed
Haul Truck Simulator	Trades	-	707,926	707,926	Ongoing
Electrical Controllers	Trades	-	49,977	49,977	Completed
Transfer of Sparrowhawk Condos to College	Land Trust	-	1,333,192	1,333,192	Completed
Transfer of Saline Creek Lands to College	Land Trust	-	15,798,576	15,798,576	Completed
Other	Other	-	(73,768)	(73,768)	Completed
		1,661,841	20,682,235	22,344,076	



## PROJECT TIMELINES AND STATUS

PROJECT DESCRIPTOR	PROJECT TIMELINES	START DATE	COMPLETION DATE	PROJECT STATUS	PROGRESS MADE TO DATE
Esports Arena	January 2022 - May 2023	Jan-21	May-23	Project commenced Jan 2021	Complete
Science/Biology	May 2019 – September 2024	Oct-21	Sep-24	Const. Man engaged	Completed September 2024
Roofing Project	May 2019 - November 2023	Mar-22	Nov-23	Contract awarded	Complete
Code Remediation	February 2021- September 2024	Feb-21	Sept-24	Ongoing	80% Complete
Facilities Grounds Storage	March 2022 – September 2022	Mar-22	Sep-22	Ongoing	Product onsite, awaiting assembly
Clearwater Hall (Envelope Repairs)	June 2022 – September 2022	Jan-22	Sep-23	On Hold	On hold
Heating/Mechanical System Repairs	January 2022 – August 2025	Mar-22	Aug-25	Planning	Project in progress, Phase 1 completion November 2024, Phase 2 Completion September 2025

The College continues to work on renewing the Science/ Biology Lab to enhance the learning experience and upgrade to the current code. The project has had some delays due to the need for specialized products. Some delivery times have been up to ten months. This has necessitated that the project be divided into several phases to minimize the impact on program delivery.

The College has been working with a consulting firm to develop a College master plan. The plan has reviewed the College's programs, vision, and physical infrastructure in addition to room capacity and utilization rates. The review also consisted of a condition review and will assist in developing longer-term maintenance and capital planning.

As part of the review of college assets, the College has also been exploring the divestiture of several underutilized or surplus assets.

## INFORMATION TECHNOLOGY SERVICES

Services (ITS) team made improvements in five key areas:

Cybersecurity

HyFlex Classroom Technology

Other Classroom Technology Improvements

Replacement of Network Switches

Enterprise Resource Planning Systems Improvements

### CYBERSECURITY

The ITS department has implemented technologies and processes to reduce cybersecurity risks. ITS improved the timeliness and accuracy of patching and upgrading software college-wide. Improvements in security controls across sensitive networks reduce the risk of lateral movement of malicious actors across the network. Additionally, wireless networks were redesigned to incorporate more security and provide increased accessibility to end users.

### HYFLEX CLASSROOM TECHNOLOGY

During the 2023/2024 budget year, several HyFlex rooms were built out to complete siting functionality improvements. HyFlex rooms had work completed to improve the functionality of these rooms. This functionality provides faculty and students with improved tools for collaborative remote and online blended learning.

### OTHER CLASSROOM TECHNOLOGY IMPROVEMENTS

Working collaboratively with the academic and facilities areas of the college, ITS has implemented several learning spaces of note. The Esports lounge went live during the 2023/2024

budget year. This space is outfitted with modern technology, including high end gaming computers and gaming consoles stations. This space has also been developed as a teaching space. An assessment space has been developed in partnership with the nursing and allied health faculty with advanced simulation technology, providing students with a cutting-edge experience in health learning.

### NETWORK SWITCH EVERGREENING

The ITS department has purchased replacement network hardware to replace end of life equipment. This acquisition of hardware brings up the total replaced network equipment to approximately 50%, leaving an additional 50% that is required to be upgraded in the future. This equipment modernizes network infrastructure, providing additional network bandwidth across the network and added stability for this foundational system.

### ENTERPRISE RESOURCE PLANNING SYSTEMS IMPROVEMENTS

ITS has made a number of improvements to Enterprise Resource Planning (ERP) systems across campus. These improvements include the upgrading of Financial and Procurement systems, enhancements to data integrity and reporting on key systems, and multiple improvements to document and information management.



# REGIONAL STEWARDSHIP, FOUNDATIONAL LEARNING, UNDERREPRESENTED LEARNERS

## INDIGENOUS LEARNERS AND LEARNERS IN RURAL AND REMOTE COMMUNITIES

The Regional Municipality of Wood Buffalo (RMWB) is home to five First Nations Communities - Mikisew Cree First Nation, Athabasca Chipewyan First Nation, Fort McKay First Nation, Fort McMurray No. 468 First Nation, and Chipewyan Prairie Dene First Nation. Métis peoples are represented by six Métis Locals - 63 (Fort McKay), 125 (Fort Chipewyan), 193 (Conklin), 780 (Anzac), and 1935 and 2020 (both in Fort McMurray).

To increase access the learning opportunities for Indigenous communities and their educational success, Keyano College has collaborated with local Indigenous organizations to remove barriers to education and raise academic outcomes. By improving the services provided by the Indigenous Student Centre, Keyano College can better provide equitable access to education for Indigenous learners. This includes facilitating Indigenous learners' progression within the post-secondary education system and participation in employment training programs designed with Indigenous learner pathways in mind.

Keyano College has created multiple positions dedicated to Indigenous education, including new roles such as Senior Indigenous Relations Officer, Indigenous Navigator, Indigenous Student Resource Coordinator, Indigenous Academic Advisor, and managers for Indigenous educational contracts and Equity, Diversity, and Inclusion.

Keyano College collaborates with Indigenous communities and organizations to increase access to learning and support Indigenous student success.

The following programs have been delivered:

- Haul Truck
- Upskilling to GED
- Youth Exploration of the Trades
- Skid Steer & Forklift Training
- Office Career Training

## THE COMMUNITY ADULT LEARNING PROGRAM

During this reporting period, the Indigenous Education Department assisted the College in serving Indigenous learners and communities throughout the region. Indigenous Education programming is focused on improving access to learning opportunities in Fort McMurray and the rural communities in partnership with the Athabasca Tribal Council and other Indigenous stakeholder groups. The Community Adult Learning Program has also fostered learner transitions to the post-secondary system.

Consequently, the Continuing Education team maintained its engagement with community organizations, evaluated learners' preparedness skills, and offered on-demand training to rural communities as needed. This was especially apparent this spring when Keyano College provided office space and assistance to evacuees from the Fort Chipewyan region.

## APPLICATIONS FOR CREDIT PROGRAMS

To ensure equitable access and successful participation of Indigenous learners, students can self-identify as Indigenous status during the credit program application process. Specific programming seats are reserved for Indigenous students in high-demand Nursing, Practical Nursing, and Social Work programs. When admission decisions are made, opportunities for Indigenous students are considered first. The close collaboration between Indigenous Education and various student services departments enables Keyano College to provide seamless support to credit and non-credit programming students.



*The name Keyano is derived from the expression, kiyânaw in nêhiyawêwin (Cree language) and most closely translates to “we, us, our” and in this spirit, true reconciliation efforts are being taken in response to the Truth and Reconciliation Commission.*

## INDIGENOUS STUDENT PROGRAM PARTICIPATION (credit programming only)



**73** CERTIFICATES <sup>1</sup>



**19** DIPLOMA <sup>1</sup>



**18**  
NON-CREDENTIALS



**109**  
UNIQUE HEADCOUNT <sup>1</sup>

<sup>1</sup> DATA COLLECTION AND REPORTING (DCAR)-LEARNER AND ENROLMENT REPORTING SYSTEM (LERS)

## FOUNDATIONAL LEARNERS

### ACADEMIC FOUNDATIONS

The Academic Foundations program is intended to provide students with the knowledge, skills, and prerequisites to study courses in College Preparation at the grades 10-12 level. The target student population includes residents of the RMWB who require foundational skills before studying high school courses. The program comprises Foundational English Language Arts and Foundational Mathematics instruction. Students who enroll in and complete both courses are eligible for an Academic Foundations Certificate. Although the program provides an essential service of preparing students for future studies in a program of their choice, the program did not run in 2023-2024.

### COLLEGE PREPARATION

The College Preparation program offers Alberta Education high school equivalent courses at the Clearwater Campus in Fort McMurray. Available study areas include biology, chemistry, English, math, physics, and social studies. The target student population includes students who need to upgrade courses for post-secondary admission or those who need to acquire a high school equivalency diploma. Although most courses were offered in a face-to-face mode of delivery in 2023-2024, other delivery modes were also available. English 10-1, 20-1, and 30-2 were delivered in an online synchronous format, and Math 10C was offered in a hyflex format where students had the option to attend classes online or in person.







## LANGUAGE INSTRUCTION FOR NEWCOMERS TO CANADA (LINC)

Keyano College offers free English language and settlement training classes through the LINC program. LINC is funded by Immigration, Refugees and Citizenship Canada and is only available to Permanent Residents, Convention Refugees, and Protected Persons, 18 years or older. LINC is designed to assist in the process of cultural, social, and economic understanding to help newcomers integrate more quickly and easily into Canadian society. LINC focuses on practical language use supported by traditional classroom activities. Keyano College offers part-time LINC instruction from absolute beginner to upper-intermediate levels – Canadian Language Benchmarks (CLB) 0-6. All LINC class levels are offered in-person, with additional online classes available for higher-level LINC classes (CLB 4-6). LINC has also offered tuition waivers to help its students continue with their education at Keyano College.

## ENGLISH FOR ACADEMIC PURPOSES (EAP)

The EAP program is intended to meet an existing gap in Keyano College's program offerings. The target student population includes residents of the RMWB who have met all the requirements of the LINC program and individuals who are not eligible for the LINC program, including international students who apply to the College and do not meet the English language requirements. The EAP program provides our graduate LINC students with the English language instruction they need to succeed in academic study in Canadian post-secondary institutions. The EAP program is focused on developing academic study skills to show students how to learn for continued success in the future. The EAP program is primarily designed to help prepare English language learners for post-secondary education in Canada. Although the program serves an essential purpose to enable students to enter into programs at Keyano College, the program did not run in 2023-24. The EAP program is free to eligible students for the 2024-25 Academic year.

## SUPPORTS FOR STUDENTS WITH DISABILITIES

The Accessibility Services Team at Keyano College supports students with functional limitations due to disabilities by providing accommodations, adaptive technologies, and learning strategies to facilitate learning. Keyano College is dedicated to ensuring that students with disabilities receive personalized accommodations and support services to help them successfully navigate our programs. Our commitment extends to those with permanent disabilities and those facing temporary medical challenges necessitating academic adjustments. By implementing suitable accommodations and fostering accessibility, we aim to minimize any obstacles students may encounter during their educational journey. A few of these services and supports include, and are not limited to:

- Assessing student needs and facilitating the implementation of accommodations for learning.
- Enhancing learners' academic skills by providing learning strategies applied in context.
- Providing training and access to assistive technology to develop independent learners.
- Making referrals for mental health support.
- Making referrals to accessible free tutorial support through the Academic Success Centre.
- Making referrals for academic success coaching to at-risk students who need individualized support to develop the skills to thrive in post-secondary environment.
- Developing policies and practices that support students with learning barriers.

During the 2023-24 Academic School Year, the Accessibility team had an increase of 28.8% in the number of students they helped over the previous year.

Accessibility Services continues to focus on removing the stigmatization associated with disabilities. Universal Design for Learning is an educational framework Keyano College implemented to ensure that learning environments are barrier-free for any student with a disability. Keyano College strives to create a learning culture where students with disabilities have equal opportunities throughout their academic careers. Another priority for the College this academic year was

supporting students through connections within the College and the greater community. This helped shed light on the impact of ableism and how to integrate an inclusive learning culture on campus better.

## LEARNERS FROM LOW-INCOME BACKGROUNDS, SCHOLARSHIPS, AND FINANCIAL SUPPORT

Keyano College is committed to supporting students to achieve their goals by providing financial assistance when possible. Students are encouraged to seek available funding for eligible Indigenous students through Alberta Works, Schedule 4 Funding, and band funding.

Our mental health coordinators and wellness navigators work closely with the Wood Buffalo Food Bank. Furthermore, our student awards are a collaborative effort between Keyano College and the community. Together, we work to remove the financial barriers that impede educational success.

In the 2023-2024 academic year, Keyano College assisted 47 qualified students in applying for the Schedule 4 funding grant. The total approximate amount that students could access this year collectively was \$437,000 in grant funds. This kind of funding support significantly reduces the financial barriers to academic success for many students with disabilities.

## TESTING SERVICES

Keyano College's Testing Services is an authorized testing facility that provides testing services to Keyano students, non-Keyano students, and external organizations. The external organizations include other post-secondary institutions across Canada, government agencies, corporations, and professional regulatory bodies. Keyano's Testing Services staff are certified testing facilitators for the Differential Aptitude Test (DAT), General Educational Development (GED), Alberta Water and Wastewater Certification, and Canadian English Language Proficiency Index Program (CELPIP). Testing Services also oversees safety certifications, including Workplace Hazardous Materials Information System (WHMIS).

During the Academic year there were 3094 exams completed.



## ADDITIONAL SERVICES AVAILABLE TO COMMUNITY MEMBERS

### KEYANO COLLEGE THEATRE & ARTS CENTRE

Keyano Theatre & Arts Centre is the largest performing Arts Centre in Northern Alberta, featuring two state-of-the-art live theatres, supporting workshops, and several studios and creative spaces.

Keyano Theatre Company is the producing arm of Keyano and presented live theatre performances with *Clue: Onstage*, *The Addams Family Musical* and *Les Liaisons Dangereuses* as well as our annual young actors' summer intensive. This program, known as *Drama Force*, engages 35 students in a three-week program to learn acting, singing, and dance to present three fully produced performance of Disney's *Finding Nemo Jr.* in the main theatre. Over the season, Keyano Theatre, as a community hub is very appreciative of the volunteer support, both onstage and behind the scenes with in excess of 6700 volunteer hours committed to helping out.

Our professional touring artists series, operating as *Syncrude Arts Alive Presents*, was very successful this year with audiences returning to enjoy the fifteen presentations across a wide variety of genres, ranging from children's entertainment to classical, and country to circus performance. Keyano Theatre is very pleased to be able to host the incredible talents of artist such as Mary Walsh, The Celtic Tenors, Jess Moskaluke, and Flip Fabrique.

The Arts Centre maintained high evening and weekend usage over the 2023-2024 season with recurring clients choosing the Arts Centre as their venue of choice for music and dance instruction as well as other groups utilizing the studios for rehearsals, performances, and meeting spaces.



## SYNCRUDE SPORT AND WELLNESS CENTRE

Established in 2007, the Syncrude Sport and Wellness Centre (SSWC) is a premier facility promoting health, fitness, and athletic excellence with a wide range of amenities for Keyano students, staff, and residents of the Wood Buffalo region. As a venue for college and community events, the centre also hosts programs that promote physical activity and healthy lifestyles, as a hub for community gatherings and youth sports development. It features accessible entrances, elevators, and adaptive fitness programs to accommodate individuals with disabilities. The centre is designed with sustainability and incorporates energy-efficient lighting, water conservation measures, and eco-friendly materials. Named after its primary sponsor, Syncrude Canada Ltd., the centre benefits from partnerships with local businesses and organizations, enhancing its services and supporting community wellness initiatives. Conveniently located and easily accessible by public transportation with ample parking, the SSWC is a vital part of Fort McMurray's recreational infrastructure.

### SOME OF THE BUILDING'S FEATURES AND AMENITIES INCLUDE:

**Fitness Centre:** Modern cardio and strength-training equipment, with personal trainers available.

**Group Fitness Studios:** Classes in yoga, pilates, and spinning.

**Gymnasiums:** Professional-grade courts (hardwood/turf/ synthetic) for basketball, volleyball, indoor soccer, floor hockey and badminton.

**Indoor Track:** 200-meter track for year-round running and walking.

**Multipurpose Rooms:** Used for campus and community meetings/functions.

**Tenants:** The centre houses several tenants, such as the Fort McMurray Youth Soccer Association, YMCA Daycare and Accel Physio. The SSWC is the home of the Keyano College Huskies, the college's athletic teams, which comprise of nine varsity teams: men's and women's basketball, volleyball, futsal, and soccer, as well as esports teams. Over 130 student-athletes participate on these teams, representing various regions of Alberta, Canada, and several other countries.

### THIS YEAR, WE ARE PROUD TO HIGHLIGHT THE ACHIEVEMENTS OF THE KEYANO HUSKIES:

#### Men's Basketball

ACAC Gold Medal

CCAA Gold medal and the title of National Champion.

#### Men's Soccer

ACAC Gold Medal.

4th place at CCAA Nationals.

#### Men's Futsal

ACAC Gold Medal.

#### Men's Volleyball

ACAC Silver Medal.

#### Women's Soccer

ACAC Silver Medal.

#### Women's Futsal

ACAC Bronze Medal.

#### Women's Volleyball

Qualified for ACAC playoffs.

#### Women's Basketball

Qualified for ACAC playoffs.





## INTERNATIONAL EDUCATION AND GLOBAL CITIZENSHIP

This year, Keyano College has made significant strides in fostering an inclusive, globally engaged learning environment, marked by a growing and dynamic student body. Our deepening commitment to international education has created exciting opportunities for both domestic and international students. We have expanded our global reach, welcoming an increased number of international students and sending our Huskies sports teams abroad through innovative mobility programs. At the same time, we have significantly enhanced student services to ensure that all members of our community—whether local or international—are supported academically, socially, and personally. These efforts reflect our ongoing focus on developing global citizens and strengthening Keyano College's leadership in higher education.

Through the continued implementation of our International Education and Global Citizenship Strategic Plan, Keyano College has seen a marked increase in international student enrollment. We have expanded our global presence by strengthening partnerships with international recruitment agencies, ensuring a smooth transition for students through accurate information, robust support systems, and diligent oversight aligned with our institution's values. This commitment is underpinned by a strong framework of agent accountability, maintaining the high standards that define Keyano College.

This year also marked a significant achievement for Keyano College, as we focused on providing our domestic students with international experiences. Through the Global Skills Opportunity (GSO) grant, two of our Huskies sports teams—the women's basketball and men's volleyball teams—traveled overseas, participating in an international mobility program that not only showcased their athletic abilities but also immersed them in rich cross-cultural learning experiences. These opportunities have broadened students' perspectives and deepened their understanding of diverse cultures, further aligning with our mission to cultivate globally minded citizens.

In addition to these global engagement initiatives, Keyano College has expanded its student services to better meet the needs of our diverse student body. New positions and programs have been introduced to support all students and enhance global education opportunities. These services are designed to address the unique needs of both domestic and international students, reinforcing our commitment to creating a supportive, inclusive environment where all students can thrive.

Looking ahead, Keyano College remains dedicated to promoting diversity, expanding international opportunities, and continuously enhancing student services to meet the evolving needs of our community. Together, we are building a vibrant, inclusive, and globally connected campus where every student can succeed.

## INTERNATIONAL STUDENTS

CREDENTIAL	PROGRAM	2023-24		
		PROJECTED FLE	ACTUAL FLE	VARIANCE
Certificate	Business Administration Certificate	6.2	12.7	105%
	Computer Systems Technology Certificate	7.8		100%
	Early Learning and Child Care Certificate	2.7	6.935	157%
	Educational Assistant	2.684	12.536	367%
	General Arts	-	4.467	-
	General Science	-	0.8	-
	Health Care Aide	-	26.067	-
	Human Resources Management Certificate	6.875	76.625	1015%
	Office Administration Certificate	1.533	7.535	392%
	4th Class Power Engineering	-	0.625	-
Diploma	Business Administration Diploma-Accounting	39.2	70.085	79%
	Business Administration Diploma-Management	149.333	270.37	81%
	Computer Systems Technology	7.8	15.3	96%
	Esports Management	3.333	13.267	298%
	Governance and Civil Studies	5.6	4	(28%)
	Business Administration Diploma Coop-Accounting	10.521	24.35	131%
	Business Administration Diploma Coop-Management	19.755	145.067	634%
	Early Learning and Child Care Diploma	94.946	276.339	191%
	Environmental Technology Co-op	37.809	80.667	131%
	Human Resources Management Diploma	6.6	-	(100.0%)
Non-Credential	Practical Nurse	5.482	39.909	628%
	Social Work Diploma	20.249	11.102	(45.2%)
	Language Instruction for Newcomers to Canada	-	2.635	-
	Open Studies	3.434	2.834	(157.5%)
	Upgrading	10.5	15.995	52%
	UT: Bachelor or Arts	2.6	0	(100.0%)
	UT: Bachelor of Commerce	-	0.5	-
	UT: Bachelor of Education	2.4	0.5	(79.2%)
	UT: Bachelor of Engineering	1.65	0	(100.0%)
	UT: Bachelor of Science	2.667	1.0	(62.5%)
	UT: Bachelor of Social Work	2.8	5.2	86%
	UT: Bachelor of Nursing	12.633	10.718	(15.2%)
	<b>Keyano College International Total</b>	<b>467.104</b>	<b>1138.128</b>	<b>144%</b>

### TOP 5 HIGHEST ENROLLED PROGRAMS <sup>1</sup>



Business Administration Diploma Management  
 Early Learning and Child Care Certificate  
 Business Administration Diploma Accounting  
 Business Administration Diploma-Co-op Management  
 Environmental Technology Co-op Diploma

**50%** % of students relative to the total student population

**41** Number of Countries <sup>1</sup>



### TOP 5 HIGHEST COUNTRIES

India  
 Philippines  
 Nigeria  
 Jamaica  
 Ghana

<sup>1</sup> DATA COLLECTION AND REPORTING (DCAR)-LEARNER AND ENROLMENT REPORTING SYSTEM (LERS)

# **APPENDIX:** CONSOLIDATED FINANCIAL STATEMENTS

KEYANO COLLEGE CONSOLIDATED FINANCIAL  
STATEMENTS YEAR ENDED JUNE 30, 2024



# **KEYANO COLLEGE**

CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2024

**KEYANO COLLEGE**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**KEYANO COLLEGE**  
**STATEMENT OF MANAGEMENT RESPONSIBILITY**  
**YEAR ENDED JUNE 30, 2024**

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The consolidated financial statements of Keyano College have been prepared by management in accordance with Canadian public sector accounting standards as described in note 2 to the consolidated financial statements. The consolidated financial statements present fairly the consolidated financial position of Keyano College as at June 30, 2024 and the consolidated results of its operations, remeasurement gains and losses, changes in net financial assets and cash flows for the year then ended.

In fulfilling its responsibilities and recognizing the limits inherent in all systems, management has developed and maintains a system of internal controls designed to provide reasonable assurance that Keyano College assets are safeguarded from loss and that the accounting records are a reliable basis for the preparation of the consolidated financial statements.

The Board of Governors is responsible for reviewing and approving the consolidated financial statements, and overseeing management's performance of its financial reporting responsibilities.

The Board of Governors carries out its responsibility for review of the consolidated financial statements principally through its Finance and Audit Committee. With the exception of the President & CEO and the Board of Governors' CUPE representative, all members of the Finance and Audit Committee are not employees of the College. The Finance and Audit Committee meets with management and the external auditors to discuss the results of audit examinations and financial reporting matters. The external auditors have full access to the Finance and Audit Committee, with and without the presence of management.

These consolidated financial statements have been reported on by the Auditor General of Alberta, the auditor appointed under the *Post-secondary Learning Act*. The Independent Auditor's Report outlines the scope of the audit and provides the audit opinion on the fairness of presentation of the information in the consolidated financial statements.

[ORIGINAL SIGNED BY SANDRA EFU]

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Sandra Efu, PMP, Ph.D.  
Interim President & CEO

[ORIGINAL SIGNED BY MURRAY WALFORD]

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Murray Walford, MA, CPA  
Vice President, Corporate Services  
& Chief Financial Officer

To the Board of Governors of Keyano College

## **Report on the Consolidated Financial Statements**

### **Opinion**

I have audited the consolidated financial statements of Keyano College (the Group), which comprise the consolidated statement of financial position as at June 30, 2024, and the consolidated statements of operations, remeasurement gains and losses, change in net financial assets (net debt), and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at June 30, 2024, and the results of its operations, its remeasurement gains and losses, its change from net financial assets to net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### **Basis for opinion**

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of my report. I am independent of the Group in accordance with the ethical requirements that are relevant to my audit of the consolidated financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Other information**

Management is responsible for the other information. The other information comprises the information included in the *Annual Report*, but does not include the consolidated financial statements and my auditor's report thereon. The *Annual Report* is expected to be made available to me after the date of this auditor's report.

My opinion on the consolidated financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the consolidated financial statements, my responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I will perform on this other information, I conclude that there is a material misstatement of this other information, I am required to communicate the matter to those charged with governance.

## **Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless an intention exists to liquidate or to cease operations, or there is no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## **Auditor's responsibilities for the audit of the consolidated financial statements**

My objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. I am responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. I remain solely responsible for our audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

[Original signed by W. Doug Wylie FCPA, FCMA, ICD.D]  
Auditor General

October 30, 2024  
Edmonton, Alberta

**KEYANO COLLEGE**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT JUNE 30, 2024**

	2024	2023
<b>Financial assets excluding portfolio investments restricted for endowments</b>		
Cash and cash equivalents (note 4)	\$ 45,669,935	\$ 14,480,416
Portfolio investments - non-endowment (note 5)	6,134,419	5,436,869
Accounts receivable (note 7)	3,149,519	3,399,258
Inventories held for sale	273,122	211,163
Loan receivable (note 8)	209,843	242,357
Investment in and advances to government business enterprises (note 9)	10	22,927,535
	<b>55,436,848</b>	<b>46,697,598</b>
<b>Liabilities</b>		
Accounts payable and accrued liabilities	12,124,434	4,823,301
Debt (note 11)	10,250,499	11,679,781
Deferred revenue (note 12)	39,554,678	27,857,928
Liability for contaminated sites (note 13)	1,174,471	929,611
Asset retirement obligations (note 14)	5,013,989	5,369,765
	<b>68,118,071</b>	<b>50,660,386</b>
<b>Net debt excluding portfolio investments restricted for endowments</b>	<b>(12,681,223)</b>	<b>(3,962,788)</b>
Portfolio investments - restricted for endowments (note 5)	9,266,934	8,213,251
<b>(Net debt)/net financial assets</b>	<b>(3,414,289)</b>	<b>4,250,463</b>
<b>Non-financial assets</b>		
Tangible capital assets (note 15)	107,345,701	92,062,246
Prepaid expenses	932,591	1,208,268
	<b>108,278,292</b>	<b>93,270,514</b>
<b>Net assets before spent deferred capital contributions</b>	<b>104,864,003</b>	<b>97,520,977</b>
Spent deferred capital contributions (note 16)	44,866,259	46,095,762
<b>Net assets (note 17)</b>	<b>\$ 59,997,744</b>	<b>\$ 51,425,215</b>
<b>Net assets is comprised of:</b>		
Accumulated surplus	\$ 59,372,607	\$ 51,212,753
Accumulated remeasurement gains	625,137	212,462
	<b>\$ 59,997,744</b>	<b>\$ 51,425,215</b>

Contractual rights (notes 20)  
Contingent liabilities and contractual obligations (note 19), (note 21)

**Approved by the Board of Governors (note 29)**

*The accompanying notes are an integral part of these consolidated financial statements.*

**KEYANO COLLEGE**  
**CONSOLIDATED STATEMENT OF OPERATIONS**  
**YEAR ENDED JUNE 30, 2024**

	Budget (note 28)	2024	2023
<b>Revenues</b>			
Government of Alberta grants (note 24)	\$ 38,786,412	\$ 37,066,607	\$ 37,288,141
Student tuition and fees	18,690,255	27,059,588	12,409,487
Sales of services and products (note 9)	7,926,326	10,277,026	8,916,126
Federal and other government grants (note 24)	2,128,790	2,265,333	1,938,921
Investment income	400,000	2,028,679	949,809
Donations and other grants	1,581,166	1,065,144	1,143,713
Investment in government business enterprise (note 9), (note 26)	1,290,000	(27,876)	1,139,824
Gain on sale of tangible capital assets	-	-	4,000
	<b>70,802,949</b>	<b>79,734,501</b>	<b>63,790,021</b>
<b>Expenses (note 22)</b>			
Instruction and training	22,118,922	22,169,552	19,228,474
Academic and student support	13,585,140	14,382,141	11,584,680
Facility operations and maintenance	15,069,610	13,400,926	14,794,483
Institutional support	12,898,667	12,260,281	11,856,698
Ancillary services	5,899,602	7,723,639	5,669,219
Special purpose and Trust	1,231,008	1,681,487	1,266,949
	<b>70,802,949</b>	<b>71,618,026</b>	<b>64,400,503</b>
<b>Annual operating surplus (deficit)</b>	-	<b>8,116,475</b>	<b>(610,482)</b>
<b>Endowment contributions and capitalized investment income</b>			
Endowment contributions (note 17)	-	43,379	742,841
Endowment capitalized investment income (note 17)	-	-	107,975
<b>Annual surplus</b>	-	<b>8,159,854</b>	<b>240,334</b>
<b>Accumulated surplus, beginning of year</b>		<b>51,212,753</b>	<b>50,972,419</b>
<b>Accumulated surplus, end of year (note 17)</b>	<b>\$ -</b>	<b>\$ 59,372,607</b>	<b>\$ 51,212,753</b>

*The accompanying notes are an integral part of these consolidated financial statements.*

**KEYANO COLLEGE**
**CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT)**
**YEAR ENDED JUNE 30, 2024**

	Budget (note 28)	2024	2023
<b>Annual surplus</b>	\$ -	\$ 8,159,854	\$ 240,334
Acquisition of tangible capital assets (note 15)	(5,274,000)	(20,426,672)	(5,113,174)
Amortization of tangible capital assets (note 15)	5,677,396	5,125,492	5,254,870
Loss on disposal of tangible capital assets (note 15)		17,725	334,629
Decrease in prepaid expenses		275,677	157,610
(Decrease) in spent deferred capital contributions (note 16)		(1,229,503)	(327,955)
Increase in accumulated remeasurement gains/(losses)		412,675	289,240
<b>(Decrease) increase in net financial assets</b>		<b>(7,664,752)</b>	<b>835,554</b>
<b>Net financial assets, beginning of year</b>		<b>4,250,463</b>	<b>3,414,909</b>
<b>(Net debt) net financial assets, end of year</b>		<b>\$ (3,414,289)</b>	<b>\$ 4,250,463</b>

*The accompanying notes are an integral part of these consolidated financial statements.*

**KEYANO COLLEGE**  
**CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES**  
**YEAR ENDED JUNE 30, 2024**

	2024	2023
<b>Accumulated remeasurement gains/(losses), beginning of year</b>	<b>\$ 212,462</b>	<b>\$ (76,778)</b>
Unrealized gains attributable to:		
Portfolio investments - non-endowment	<b>471,936</b>	292,204
Amounts reclassified to the consolidated statement of operations:		
Portfolio investments - non-endowment	<b>(59,261)</b>	(2,964)
Change in accumulated remeasurement gains/(losses)	<b>\$ 412,675</b>	<b>\$ 289,240</b>
<b>Accumulated remeasurement gains, end of year</b>	<b>\$ 625,137</b>	<b>\$ 212,462</b>

*The accompanying notes are an integral part of these consolidated financial statements.*



**KEYANO COLLEGE**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**YEAR ENDED JUNE 30, 2024**

	2024	2023
<b>Operating transactions</b>		
Annual surplus	\$ 8,159,854	\$ 240,334
Add (deduct) non-cash items:		
Amortization of tangible capital assets (note 15)	5,125,492	5,254,870
Loss on disposal of tangible capital assets	11,956	328,860
Gain on disposal of portfolio investments	(59,261)	(2,964)
Expended capital contributions recognized as revenue (note 16)	(2,294,629)	(2,150,419)
Investment earnings in government business enterprise (note 9)	27,876	(1,139,824)
Government business enterprise non-cash interest revenue (note 9)	(18,828)	(310,578)
Change in non-cash items	10,952,460	2,220,279
(Increase) decrease in accounts receivable (note 7)	249,739	(4,358)
Increase in inventories for held for sale	(61,959)	(18,671)
Increase (decrease) in accounts payable and accrued liabilities	7,301,132	(1,808,078)
Increase in deferred revenue (note 12)	10,983,859	9,431,878
Increase in liability for contaminated sites (note 13)	244,860	-
(Decrease) increase in asset retirement obligations (note 14)	(355,776)	194,214
Decrease in prepaid expenses	275,677	157,610
<b>Cash provided by operating transactions</b>	<b>29,589,992</b>	<b>10,172,874</b>
<b>Capital transactions</b>		
Acquisition of tangible capital assets (note 15)	(3,294,903)	(5,113,174)
Proceeds on sale of tangible capital assets	5,769	5,769
<b>Cash applied to capital transactions</b>	<b>(3,289,134)</b>	<b>(5,107,405)</b>
<b>Investing transactions</b>		
Loan receivable repayments (note 8)	32,514	31,589
Repayment of advances to government business enterprise (note 9)	5,786,708	618,184
Purchases of portfolio investments	(2,177,475)	(3,794,559)
Proceeds on sale of portfolio investments	1,611,070	3,272,387
<b>Cash provided by investing transactions</b>	<b>5,252,817</b>	<b>127,601</b>
<b>Financing transactions</b>		
Debt repayment (note 11)	(1,429,282)	(1,375,839)
Increase in spent deferred capital contributions, less expended capital contributions recognized as revenue (note 16)	1,065,126	1,822,464
<b>Cash (applied to) provided by financing transactions</b>	<b>(364,156)</b>	<b>446,625</b>
<b>Increase in cash and cash equivalents</b>	<b>31,189,519</b>	<b>5,639,695</b>
<b>Cash and cash equivalents, beginning of the year</b>	<b>14,480,416</b>	<b>8,840,721</b>
<b>Cash and cash equivalents, end of the year</b>	<b>\$ 45,669,935</b>	<b>\$ 14,480,416</b>

*The accompanying notes are an integral part of these consolidated financial statements.*

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**1. Authority and purpose**

The Board of Governors of Keyano College is a corporation that manages and operates Keyano College (the "College") under the *Post-secondary Learning Act (Alberta)*. All members of the Board of Governors are appointed by either the Lieutenant Governor in Council or the Minister of Advanced Education, with the exception of the President and CEO, who is an ex officio member. Under the *Post-secondary Learning Act*, the College is a comprehensive community institution offering mandated credentials and programs. The College is a registered charity, and under section 149 of the *Income Tax Act (Canada)*, is exempt from the payment of income tax. This tax exemption does not extend to its wholly-owned subsidiary, Keyano College Land Trust Corporation (the "Land Trust").

**2. Summary of significant accounting policies and reporting practices**

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the Institution are as follows:

**a) Use of estimates**

The measurement of certain assets, liabilities, revenues and expenses is contingent upon future events; therefore, the preparation of these consolidated financial statements requires the use of estimates, which may vary from actual results. The College's management uses judgment to determine such estimates. Employee future benefit liabilities, amortization of tangible capital assets, asset retirement obligations, liabilities for contaminated sites and the revenue recognition for expended capital are the most significant items based on estimates. In management's opinion, the resulting estimates are within reasonable limits of materiality and are in accordance with the significant accounting policies summarized below. These significant accounting policies are presented to assist the reader in evaluating these consolidated financial statements and, together with the following notes, should be considered an integral part of the consolidated financial statements.

**b) Valuation of financial assets and liabilities**

The College's financial assets and liabilities are generally measured as follows:

Financial Statement Component	Measurement
Cash and cash equivalents	Cost
Portfolio investments	Fair value and amortized cost
Inventories held for sale	Lower of cost or net realizable value
Accounts receivable	Lower of cost or net recoverable value
Loan receivable	Amortized Cost
Accounts payable and accrued liabilities	Cost
Liability for contaminated sites	Present Value
Asset retirement obligations	Cost
Debt	Amortized Cost

Unrealized gains and losses from changes in the fair value of financial assets and liabilities are recognized in the consolidated statement of remeasurement gains and losses. When the restricted nature of a financial instrument and any related changes in fair value create a liability, unrealized gains and losses are recognized as deferred revenue.

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**2. Summary of significant accounting policies and reporting practices (cont'd)**

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recognized in the consolidated statement of operations. A write-down of a portfolio investment to reflect a loss in value that is other than temporary is not reversed for a subsequent increase in value.

For financial assets and liabilities measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense. Transaction costs are a component of cost for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value. Investment management fees are expensed as incurred. The purchase and sale of cash and cash equivalents and portfolio investments are accounted for using trade-date accounting.

The College does not use foreign currency contracts or any other type of derivative financial instruments for trading or speculative purposes.

Management evaluates contractual obligations for the existence of embedded derivatives and elects to either designate the entire contract for fair value measurement or separately measure the value of the derivative component when characteristics of the derivative are not closely related to the economic characteristics and risks of the contract itself. Contracts to buy or sell non-financial items for the College's normal purchase, sale or usage requirements are not recognized as financial assets or liabilities. The College does not have any embedded derivatives.

**c) Revenue recognition**

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recognized as deferred revenue.

**i) Government grants, non-government grants and donations**

Government transfers are referred to as government grants.

Restricted grants and donations are recognized as deferred revenue if the terms for the use, or the terms along with the College's actions and communications as to the use, create a liability. These grants and donations are recognized as revenue as the terms are met. If the grants and donations are used to acquire or construct tangible capital assets, revenue will be recognized over the useful life of the tangible capital assets.

Government grants without terms for the use of the grant are recognized as revenue when the College is eligible to receive the funds. Unrestricted non-government grants and donations are recognized as revenue in the year received or in the year the funds are committed to the College if the amount can be reasonably estimated and collection is reasonably assured.

In-kind donations of services, materials and tangible capital assets are recognized at fair value when such value can reasonably be determined. Transfers of tangible capital assets from related parties are recognized at the carrying value.

**ii) Grants and donations related to land**

Grants and donations for the purchase of land are recognized as deferred revenue when received, and recognized as revenue when the land is purchased.

The College recognizes in-kind contributions of land as revenue at the fair value of the land when a fair value can be reasonably determined. When the College cannot determine the fair value, it recognizes such in-kind contributions at nominal value.

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**2. Summary of significant accounting policies and reporting practices (cont'd)**

**iii) Sales of services and products**

Sales of services and products represent revenues from non-tuition related services and/or products such as parking fees, locker rental fees, one day workshops, media production, laundry revenues, conferences, amenities fees, recreation program registration fees, membership fees, food services and related commissions, vending revenue, gift certificates, book sales, rental income, copyright licensing, theatre ticket sales, fine and surcharges, non-refundable application fees, interest revenue, sponsorship revenue, other administrative charges.

These revenues, with the exception of parking fines and surcharges, non-refundable application fees, cancellation fees and some administrative fees, are considered revenues arising from exchange transactions. Revenue from these transactions is recognized when or as the College fulfils its performance obligation(s) and transfers control of the promised goods and services to the payor. If the performance obligation is outstanding at year end, the remaining revenue is deferred.

Revenue without performance obligations is a non-exchange transaction with a payor and is recognized when the College has the authority to claim or retain an inflow of economic resources and identifies a past transaction or event that gives rise to an asset.

**iv) Student tuition and fees**

Student tuition and fees are charged for the programs offered by the College such as program registration and application fees, course delivery fees, student ID fees and laboratory fees.

These fees are considered revenue arising from exchange transactions with performance obligations. The College recognizes revenue from program registration and application fees when received as the performance obligations of registering the student are met when paid. Revenue from course delivery and laboratory fees are recognized over the course of each academic period/semester as the College fulfils its performance obligations by delivering the courses. If the performance obligation is outstanding at year end, the remaining revenue is deferred. Revenue from student ID fees is recognized when the performance obligation to provide the student ID cards to the student has been met.

**v) Endowment contributions**

Endowment contributions are recognized as revenue in the consolidated statement of operations in the year in which they are received, and are required by donors to be maintained intact in perpetuity.

**vi) Investment income (loss)**

Investment income includes dividends, interest income and realized gains or losses on the sale of non-endowed portfolio investments. Investment income from restricted grants and donations is recognized as deferred revenue when the terms for use create a liability, and is recognized as investment income when the terms of the grant or donation are met.

The endowment spending allocation portion of investment income earned by endowments is recognized as deferred revenue when the terms for the use by the endowment create a liability. Realized investment income allocated to endowment balances for the preservation of endowment capital purchasing power is recognized in the statement of operations.

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**2. Summary of significant accounting policies and reporting practices (cont'd)**

**d) Endowments**

Endowments consist of externally restricted donations received by the College and internal allocations by the College's Board of Governors, the principal of which is required to be maintained intact in perpetuity.

Investment income earned (excluding unrealized income) on endowments must be used in accordance with the various purposes established by the donors or the Board of Governors. Benefactors, as well as the College's policy, stipulates that the economic value of the endowments must be protected by limiting the amount of income that may be expended and by reinvesting unexpended income.

Under the *Post-secondary Learning Act*, the College has the authority to alter the terms and conditions of endowments to enable:

- Income earned by the endowments to be withheld from distribution to avoid fluctuations in the amounts distributed, generally to regulate the distribution of income earned by the endowments.
- Encroachment on the capital of the endowments to avoid fluctuations in the amounts distributed and generally to regulate the distribution of investment income earned by the endowments if, in the opinion of the Board of Governors, the encroachment benefits the College and does not impair the long-term value of the fund.

In any year, if the investment income earned on endowments is insufficient to fund the spending allocation, the spending allocation is curtailed to the available funding. However, for individual endowments without sufficient accumulated capitalized investment income, the spending allocation will be suspended until sufficient capitalized income is available. The principal of the endowment will remain intact.

**e) Inventories held for sale**

Inventories held for sale are valued at the lower of cost and expected net realizable value and are determined using the first-in, first-out ("FIFO") method basis.

**f) Tangible capital assets**

Tangible capital assets are recognized at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets, and costs associated with asset retirement obligations. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset. Work-in-progress, which includes facilities and improvement projects and development of information systems, is not amortized until after the project is complete and the asset is in service. Assets or disposal groups that are classified as held-for-sale are measured at the lower of carrying amount and fair value less costs to sell.

All leases are recorded in the financial statements as either a capital or operating lease. Any lease which transfers substantially all the benefits and risks of ownership associated with the leased asset are accounted for as leased tangible capital assets. Capital lease assets and liabilities are recognized at the lesser of the present value of the future minimum lease payments and the asset's fair market value at the inception of the lease, excluding executor costs (e.g. insurance, maintenance costs, etc.). The discount rate used to determine the present value of the lease payments is the lower of the College's rate for incremental borrowing or the interest rate implicit in the lease.



**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**2. Summary of significant accounting policies and reporting practices (cont'd)**

The cost, less residual value, of the tangible capital assets, excluding land, is amortized on a straight-line basis over the estimated useful lives as follows:

	<u>Useful Life</u>
Land improvements	20 - 40 years
Buildings and renovations	10 - 60 years
Asset Retirement Obligations	10 - 60 years
Equipment	5 - 25 years
Computer hardware & software	3 - 15 years

Tangible capital asset write-downs are recognized when conditions indicate that they no longer contribute to the College's ability to provide services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. Net write-downs are recognized as expenses.

Works of art, historical treasures and collections are expensed when acquired and not recognized as tangible capital assets because a reasonable estimate of the future benefits associated with such property cannot be made.

**g) Foreign currency translation**

Transaction amounts denominated in foreign currencies are translated into their Canadian dollar equivalents at exchange rates prevailing at the transaction dates. Carrying values of monetary assets and liabilities and non-monetary items included in the fair value category reflect the exchange rates at the consolidated statement of financial position date. Unrealized foreign exchange gains and losses are recognized in the consolidated statement of remeasurement gains and losses.

In the period of settlement, foreign exchange gains and losses are reclassified to the consolidated statement of operations, and the cumulative amount of remeasurement gains and losses is reversed in the consolidated statement of remeasurement gains and losses.

**h) Employee future benefits**

**Pension**

The College participates with other employers in the Local Authorities Pension Plan (LAPP). This pension plan is a multi-employer defined benefit pension plan that provide pensions for the College's participating employees based on years of service and earnings.

The College does not have sufficient plan information on the LAPP to follow the standards for defined benefit accounting, and therefore follows the standards for defined contribution accounting. Accordingly, pension expense recognized for the LAPP is comprised of employer contributions to the plan that are required for its employees during the year, which are calculated based on actuarially predetermined amounts that are expected to provide the plan's future benefits.

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**2. Summary of significant accounting policies and reporting practices (cont'd)**

**i) Basis of consolidation**

**Investment in Keyano College Land Trust**

The College controls Keyano College Land Trust Corporation, the trustee of Keyano College Land Trust (the "Land Trust") and is a beneficiary of the Land Trust. For the period ending June 30, 2024, the financial statements of the Land Trust are included in the consolidated financial statements of the College as a government business enterprise using the modified equity method. Under the modified equity method, the accounting policies of the GBEs are not adjusted to conform to those of the other government organizations. The College's investment in this entity is recorded at cost and is increased for the proportionate share of post-acquisition earnings and decreased by post acquisition losses and distributions received.

On November 30, 2023 the Land Trust was dissolved and all assets were transferred to the College (note 26).

**j) Liability for contaminated sites**

Contaminated sites are a result of contamination of a chemical, organic or radioactive material or live organism that exceeds an environmental standard, being introduced into soil, water or sediment. It does not include airborne contaminants. The College recognizes a liability for remediation of contaminated sites when the following criteria have been met:

- an environmental standard exists;
- there is evidence that contamination exceeds an environmental standard;
- the College is directly responsible or accepts responsibility for the contamination;
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

A liability for a contaminated site may arise from operations that are either considered in productive use or no longer in productive use when environmental standards are exceeded. It will also arise when an unexpected event occurs resulting in contamination that exceeds an environmental standard.

Where an environmental standard does not exist or contamination does not exceed an environmental standard, a liability for remediation of a site is recognized by the College when the following criteria have been met:

- the College has a duty or responsibility to others, leaving little or no discretion to avoid the obligation;
- the duty or responsibility to others entails settlement by future transfer or use of assets, or a provision of services at a specified or determinable date, or on demand; and
- the transaction or events obligating the College have already occurred.

These liabilities reflect the College's best estimate, as of June 30, of the amount required to remediate the sites where the contamination has exceeded an environmental standard. Where possible, provisions for remediation are based on environmental assessments completed on a site; for those sites where an assessment has not been completed, estimates of the remediation are completed using information available for the site and by extrapolating from the cost to clean up similar sites. This liability is reported in liability for contaminated sites in the Consolidated Statement of Financial Position.

**k) Asset retirement obligations (ARO)**

Asset retirement obligations are legal obligations associated with the retirement of a tangible capital assets. The tangible capital assets include but not limited to assets in productive use, assets no longer in productive use, and leased tangible capital assets. Asset retirement activities include all activities relating to an asset retirement obligation. These may include, but are not limited to;

- decommissioning or dismantling a tangible capital asset that was acquired, constructed or developed;
- remediation of contamination of a tangible capital asset created by its normal use;
- post-retirement activities such as monitoring; and
- constructing other tangible capital assets to perform post-retirement activities.

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**2. Summary of significant accounting policies and reporting practices (cont'd)**

A liability for an asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- (a) there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- (b) the past transaction or event giving rise to the liability has occurred;
- (c) it is expected that future economic benefits will be given up; and
- (d) a reasonable estimate of the amount can be made.

When a liability for asset retirement obligation is recognized, asset retirement costs related to recognized tangible capital assets in productive use are capitalized by increasing the carrying amount of the related asset and are amortized over estimated useful life of the underlying tangible capital asset. Asset retirement costs related to unrecognized tangible capital assets and those not in productive use are expensed.

The asset retirement obligation is measured at the current estimated cost to settle or otherwise extinguish the liability.

**l) Expense by function**

The College uses the following categories of functions in its consolidated statement of operations:

**Instruction and training**

Expenses directly related to the delivery of programming and training within the College, whether for credit or non-credit programs.

**Academic and student support**

Expenses relating to activities directly supporting the academic functions of the College. This includes items such as libraries, galleries and expenses for deans. Academic and student support also includes expenses for centralized functions that support individual students or groups of students.

**Facility operations and maintenance**

Expenses relating to maintenance and renewal of facilities that house the teaching, research and administrative activities within the College. These include utilities, facilities administration, building maintenance, corporate insurance premiums, custodial services, landscaping and grounds keeping, as well as major repairs and renovations.

**Institutional support**

Includes expenses for centralized College-wide administration including executive management, public relations, alumni relations and development, corporate finance, human resources, centralized and core computing, network and data communications.

**Ancillary services**

Expenses related to services and products provided to the College community and to external individuals and organizations. Services include the bookstore, parking, student residences, theatre and the Syncrude Sport & Wellness Centre.

**Special purpose and trust**

Fundraising expenses related to the sales of services and products and donations and other contributions earned.

**m) Funds and reserves**

Certain amounts, as approved by the Board of Governors, are set aside in accumulated operating surplus for future operating and capital purposes. Transfers to/from funds and reserves are an adjustment to the respective fund when approved.

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

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**2. Summary of significant accounting policies and reporting practices (cont'd)**

**n) Future changes in accounting standards**

The College will adopt the following new conceptual framework and accounting standard approved by the Public Sector Accounting Board:

- Effective April 1, 2026, The Conceptual Framework for Financial Reporting in the Public Sector. The Conceptual Framework is the foundation for public sector financial reporting standards. It replaces the conceptual aspects of Section PS 1000, Financial Statement Concepts, and Section PS 1100, Financial Statement Objectives. The conceptual framework highlights considerations fundamental for the consistent application of accounting issues in the absence of specific standards.
- Effective April 1, 2026, PS 1202 Financial Statement Presentation. Section PS 1202 sets out general and specific requirements for the presentation of information in general purpose financial statements. The financial statement presentation principles are based on the concepts within the Conceptual Framework.

The College is currently assessing the impact of the new conceptual framework and standard, and the extent of the impact of their adoption on the consolidated financial statements has not yet been determined.

**3. Adoption of new accounting policies and guidelines**

**PS 3400: Revenue**

Effective July 1, 2023, the College adopted the new accounting standard PS 3400, Revenue, a standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The College adopted this standard on a prospective basis and as a result, 2023 comparatives are not restated. The existing policies were aligned with the requirements of the new standard therefore there were no changes to the financial statements from the implementation.

**PSG-8: Purchased Intangibles**

The College adopted this standard prospectively and as a result 2023 comparatives are not restated. The College did not purchase any intangibles in the year so there was no impact on the consolidated financial statements at this time.

**4. Cash and cash equivalents**

	<b>2024</b>	<b>2023</b>
Cash	<b>\$ 15,969,935</b>	\$ 14,480,416
Guaranteed Investment Certificates	<b>29,700,000</b>	-
Unrestricted	<b>\$ 45,669,935</b>	\$ 14,480,416

On March 1, 2024 the College purchased \$29,700,000 worth of Guaranteed Investment Certificates. Interest accrued at year end is \$530,951 (2023 - \$nil) and is included in accounts receivable (note 7).

Cash equivalents include short term investments that mature within one year of the date of acquisition.

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

**5. Portfolio investments**

	2024	2023
Portfolio investments - non-endowment	\$ 6,134,419	\$ 5,436,869
Portfolio investments - restricted for endowments	9,266,934	8,213,251
Total portfolio investments at fair market value	<u>\$ 15,401,353</u>	<u>\$ 13,650,120</u>

The composition of portfolio investments measured at fair value is as follows:

	2024			
	Level 1	Level 2	Level 3	Total
Bonds				
Canadian bonds	\$ 5,625,957	\$ -	\$ -	\$ 5,625,957
Equities				
Canadian equities	3,639,427	-	-	3,639,427
Foreign equities	5,676,884	-	-	5,676,884
Other				
Cash and money market	459,085	-	-	459,085
Total portfolio investments	<u>\$ 15,401,353</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 15,401,353</u>
	<u>100.0%</u>	<u>0.0%</u>	<u>0.0%</u>	<u>100.0%</u>

	2023			
	Level 1	Level 2	Level 3	Total
Bonds				
Canadian bonds	\$ 5,332,041	\$ -	\$ -	\$ 5,332,041
Equities				
Canadian equities	3,333,662	-	-	3,333,662
Foreign equities	4,234,313	-	-	4,234,313
Other				
Cash and money market	750,104	-	-	750,104
Total portfolio investments	<u>\$ 13,650,120</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 13,650,120</u>
	<u>100.0%</u>	<u>0.0%</u>	<u>0.0%</u>	<u>100.0%</u>

The fair value measurements are those derived from:

Level 1 - Quoted prices in active markets for identical assets;

Level 2 - Fair value measurements are those derived from inputs other than quoted prices included within level 1 that are observable for the assets, either directly (i.e. as prices) or indirectly (i.e. derived from prices);

Level 3 - Fair value measurements are those derived from valuation techniques that include inputs for the assets that are not based on observable market data (unobservable inputs).



**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

**6. Financial risk management**

The College is exposed to the following risks:

**Market price risk**

The College is exposed to market price risk - the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security, its issuer or general market factors affecting all securities. To manage this risk, the College has established an investment policy with a target asset mix that is diversified by asset class with individual issuer limits and is designed to achieve a long-term rate of return that in real terms equals or exceeds total endowment expenditures with an acceptable level of risk.

The College assesses its portfolio sensitivity to a percentage increase or decrease in the market prices. The sensitivity rate is determined using the historical annualized standard deviation for the total portfolio investment pool over a four year period as determined by Bissett Investment Management. At June 30, 2024, if market prices had a 10% (2023 – 10%) increase or decrease, with all other variables held constant, the increase or decrease in accumulated remeasurement gains and losses and deferred revenue for the year would be \$1,404,573 (2023 - \$1,212,602).

**Foreign currency risk**

Foreign currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The College is exposed to foreign exchange risk on investments that are denominated in foreign currencies. The College does not use foreign currency forward contracts or any other type of derivative financial instruments for trading or speculative purposes. The College's exposure to foreign exchange risk is very low due to minimal business activities conducted in a foreign currency.

**Credit risk**

Counterparty credit risk is the risk of loss arising from the failure of a counterparty to fully honor its financial obligations with the College. The College is exposed to credit risk on investments and has established an investment policy with required minimum credit quality standards and issuer limits to manage this risk. The credit risk from accounts receivable is low as the majority of balances are due from government agencies and corporate sponsors.

The credit risks on investments held are as follows:

	2024	2023
<b>Credit rating</b>		
AAA	23.3%	23.3%
AA	24.9%	24.8%
A	31.9%	32.0%
BBB	19.4%	19.4%
Below BBB	0.5%	0.5%
	<b>100.0%</b>	<b>100.0%</b>

**Liquidity risk**

Liquidity risk is the risk that the College will encounter difficulty in meeting obligations associated with its financial liabilities. The College maintained a short-term line of credit that was designed to ensure that funds were available to meet current and forecasted financial requirements in the most cost effective manner. As at June 30, 2024 the College has a revolving line of credit of \$nil (2023 - \$1.5 million). Beginning in 2024 the College moved excess cash of \$29,700,000 in guaranteed investment certificates that are redeemable upon demand.

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

**6. Financial Risk Management (cont'd)**

**Interest rate risk**

Interest rate risk is the risk to the College's earnings that arise from the fluctuations in interest rates and the degree of volatility of these rates. This risk is managed by investment policies that limit the term to maturity of certain fixed income securities that the College holds. If interest rates increased by 1.0%, and all other variables are held constant, the potential loss in fair value to the College would be approximately 2.7% of total investments (2023 - 2.8%). Interest risk on the College's debt is managed through fixed-rate agreements with the Department of Treasury Board and Finance (note 11).

The maturity and effective market yield of interest bearing investments are as follows:

	< 1 year	1 - 5 years	> 5 years	Average effective market yield
Cash and cash equivalents	100%	0%	0%	0.55%
Portfolio investments, Canadian government and corporate bonds	7.74%	35.78%	56.48%	3.00%

**7. Accounts Receivable**

	2024	2023
Trade receivables	\$ 665,121	\$ 1,227,510
Accrued receivables	1,839,761	683,729
Receivable from Guaranteed Investment Certificates (note 4)	530,951	-
Student receivables	393,812	374,525
Canada Revenue Agency (Goods and Services Tax)	125,066	232,878
Receivable from Foundation liquidation (note 27)	-	1,108,422
Less: Allowance for doubtful accounts	(405,192)	(227,806)
	<u>\$ 3,149,519</u>	<u>\$ 3,399,258</u>

Accounts receivable are unsecured and non-interest bearing. Trade receivables are related to corporate training, continuing education and other rentals.

Accrued receivables balance includes \$1,192,280 (2023 - \$263,628) from Government of Alberta departments and agencies.

Trade receivables balance includes \$150,324 (2023 - \$320,619 ) from other Government of Alberta departments and agencies. These amounts are also included in government transfers balance.

Included in the accounts receivable balance is \$nil (2023 - \$118,315) receivable from Keyano College Land Trust in relation to the service agreement with the College.

**8. Loan Receivable**

During fiscal 2015, the College entered into a lease agreement with YMCA of Wood Buffalo by providing a renovated space. The College charges YMCA of Wood Buffalo interest on the capital cost of the renovations at a rate of 2.92% per annum. The capital cost is to be repaid by YMCA of Woof Buffalo over a period of 15 years.

Principal payments in each of the next five years and thereafter are as follows:

2025	\$ 33,486
2026	34,477
2027	35,497
2028	36,548
2029	37,629
Thereafter	32,206
<b>Total at June 30, 2024</b>	<u><b>\$ 209,843</b></u>
 Total at June 30, 2023	 <u><u>\$ 242,357</u></u>

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2024**

**9. Investment in and advances to Government Business Enterprise (note 26)**

On July 4, 2013, the College transferred 611.04 acres of land development to the Land Trust with a cost base of \$6,876,225. This transaction occurred outside the course of normal operations, and was measured at its carrying value.

The Land Trust was dissolved effective November 30, 2023. Refer to Note 26.

Included in sales of services and products is \$nil (2023 - \$250,000) in service fees related to cost recoveries from the Land Trust. The transaction occurred in the normal course of operations and was measured at the exchange amount. The exchange amount has been agreed to and established by the Land Trust and the College through a signed master service agreement. Accounts receivable includes an amount of \$nil (2023 - \$118,315) in relation to the service agreement and security.

On June 26, 2015, the College entered into a signed agreement with the Land Trust that set the terms of repayment of the principal amount upon demand of the College. Until such demand was made, the Land Trust covenanted and agreed to accrue compounding interest monthly. The advances bore interest at a rate not to exceed the expected rate of return set by the investment policy of the College. As at June 30, 2024 the interest rate was 2.41% (2023 - 2.41%). The College recorded interest income on the advances to the Land Trust of \$18,828 (2023 - \$310,578). The entire advance, of \$12,919,248, was repayed upon dissolution of the Land Trust (2023 - \$618,184).

The balance represents the investment in the Land Trust, after dissolution, with the following breakdown:

	2024		2023
	\$ 10	\$	10
<b>100 Class "A" common voting shares<sup>(1)</sup></b>			
Opening advances (note 26)	\$ 12,900,420	\$	13,208,026
Interest on advances	18,828		310,578
Repayment on advances	(12,919,248)		(618,184)
Total advances to Keyano College Land Trust	-		12,900,420
Opening accumulated investment earnings	10,027,105		8,887,281
Current investment (loss) earnings (note 26)	(27,876)		1,139,824
Transfer of remaining net assets to Keyano College (note 26)	(9,999,229)		-
Total accumulated earnings	-		10,027,105
	<b>\$ 10</b>	<b>\$</b>	<b>22,927,535</b>

<sup>(1)</sup> The Board of Governors of Keyano College is the registered holder of 100 Class "A" common voting shares of the Keyano College Land Trust Corporation.

**10. Employee future benefit liabilities**

**Defined benefit plan accounted for on a defined contribution basis**

The Local Authority Pension Plan ("LAPP") is a multi-employer contributory defined benefit pension plan for support staff members and is accounted for on a defined contribution basis. At December 31, 2023, the LAPP reported an actuarial surplus of \$15,056,661,000 (December 31, 2022 - \$12,671,000,000). An actuarial valuation of the LAPP was carried out as at December 31, 2022 and was then extrapolated to December 31, 2023. The pension expense recorded in these consolidated financial statements is \$2,471,610 (2023 - \$2,273,508). Other than the requirement to make additional contributions, the College does not bear any risk related to the LAPP.

**KEYANO COLLEGE**  
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**11. Debt**

Debt is measured at amortized cost and is comprised of the following:

	<b>Collateral*</b>	<b>Maturity</b>	<b>Interest Rate</b>	<b>2024</b>	<b>2023</b>
Debentures payable to the Department of Treasury Board and Finance (note 23):					
Campus Development Project	<b>1</b>	<b>June 2026</b>	<b>6.5%</b>	<b>\$ 823,141</b>	<b>\$ 1,197,427</b>
Power & Process Lab	<b>2</b>	<b>June 2032</b>	<b>2.9%</b>	<b>9,421,243</b>	<b>10,452,500</b>
				<b>10,244,384</b>	<b>11,649,927</b>
Obligations under capital leases	<b>3</b>	<b>Various</b>	<b>1.21%</b>	<b>6,115</b>	<b>29,854</b>
				<b>\$ 10,250,499</b>	<b>\$ 11,679,781</b>

\*Collateral:

- (1) Title to building with a net book value of \$2,935,030 (2023 - \$3,082,983) (note 15).  
(2) Title to the land for the College's Suncor Energy Industrial Campus main building with a net book value of \$45,715 (2023 - \$48,405)  
(3) Title to leased assets with a net book value of \$nil (2023 - \$21,873) (note 15).

Principal and interest repayments are as follows:

	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2025	\$ 1,477,654	\$ 320,698	\$ 1,798,352
2026	1,514,907	263,575	1,778,482
2027	1,123,656	203,928	1,327,584
2028	1,156,729	170,855	1,327,584
2029	1,190,776	136,809	1,327,585
Thereafter	3,786,777	195,977	3,982,754
<b>Total at June 30, 2024</b>	<b>\$ 10,250,499</b>	<b>\$ 1,291,842</b>	<b>\$ 11,542,341</b>
 Total at June 30, 2023	 \$ 11,679,781	 \$ 1,652,119	 \$ 13,331,900

Interest expense on debt is \$373,956 (2023 - \$427,400) (note 22) and is included in the consolidated statement of operations.

**12. Deferred revenue**

Deferred revenues are set aside for specific purposes as required either by legislation, regulation or agreement:

	<b>2024</b>			<b>2023</b>
	<b>Unspent externally restricted grants and donations</b>	<b>Student tuition, fees and other revenue</b>	<b>Total</b>	<b>Total</b>
Balance, beginning of year	\$ 20,817,366	\$ 7,040,562	\$ 27,857,928	\$ 17,978,264
Grants, tuition, and donations	11,727,810	34,954,377	46,682,187	34,748,438
Investment income	1,095,573	-	1,095,573	487,452
Unrealized (losses)/gains on investments	623,282	-	623,282	437,279
Transfers to spent deferred capital contributions	(1,065,126)	-	(1,065,126)	(1,822,463)
Other transfers	-	-	-	(3,847)
Recognized as revenue	(8,254,771)	(27,384,395)	(35,639,166)	(23,967,195)
Balance, end of year	<b>\$ 24,944,134</b>	<b>\$ 14,610,544</b>	<b>\$ 39,554,678</b>	<b>\$ 27,857,928</b>

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**13. Liability for contaminated site**

The composition of liabilities is as follows:

	2024	2023
Balance, beginning of year	\$ 929,611	\$ 929,611
Addition to liabilities during the year	208,791	-
Change in estimate related to existing sites	36,069	-
Balance, end of year	<u>\$ 1,174,471</u>	<u>\$ 929,611</u>

As of June 30, 2024, the liability for contaminated sites includes remediation work at the Riedel student housing apartments, which is no longer in productive use, and the land lease site. The building contains asbestos, lead and mould which makes it unsafe for human occupation. The land contains soil contamination. The liability associated with remediation was calculated based on the environmental site assessment work carried out by third party experts. The liability was determined as the estimated future remediation cost discounted by the College's net borrowing rate of 4.90% (2023 - 5.22%) at June 30, 2024.

**14. Asset retirement obligations**

	2024	2023
Balance, beginning of year	\$ 5,369,765	\$ 5,175,551
Liability incurred	-	-
Liability settled	(100,123)	-
Accretion expense	-	-
Revision in estimates	(255,653)	194,214
(Decrease) increase in asset retirement obligations	<u>\$ (355,776)</u>	<u>\$ 194,214</u>
Asset retirement obligations, end of year	<u>\$ 5,013,989</u>	<u>\$ 5,369,765</u>

Tangible capital assets with associated retirement obligations include buildings at the Clearwater Campus, Suncor Energy Industrial Campus and the Riedel residences.

Asset retirement obligations are initially measured as of the date the legal obligation was incurred, based on management's best estimate of the amount required to retire tangible capital assets and may be subsequently remeasured at each financial reporting date taking into account any new information and the appropriateness of assumptions used. The estimate of the liability is based on third party quotes, legislation and professional judgement.

Asset retirement obligations are expected to be settled over the next 5 to 20 years.

For the year ended June 30, 2024, a recovery of \$100,123 was recognized.

Included in ARO estimates is \$255,653 measured at its current estimated cost to settle or otherwise extinguish the liability. The College has measured AROs related to abatement of the hazardous asbestos fibre containing materials at its current value due to the uncertainty about when the hazardous materials would be removed.



**KEYANO COLLEGE**  
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**15. Tangible capital assets**

	2024						2023	
	Land	Site Improvements	Buildings & Renovations	Equipment (1)	Computer Hardware & Software	Asset Retirement Obligations	Total	Total
<b>Cost</b>								
Balance, beginning of year	\$ 12,958,536	\$ 2,835,589	\$ 157,154,230	\$ 38,745,635	\$ 8,042,962	\$ 5,369,765	\$ 225,106,717	\$ 220,761,643
Change in estimates						(255,653)	(255,653)	-
Acquisitions <sup>(2)</sup>	15,798,576	2,816,221	1,608,476	1,605,457	(1,046,282)	(100,123)	20,682,325	5,113,174
Disposals, including write-downs	-			(274,812)	(265,001)		(539,813)	(768,100)
	28,757,112	5,651,810	158,762,706	40,076,280	6,731,679	5,013,989	244,993,576	225,106,717
<b>Accumulated Amortization</b>								
Balance, beginning of year	\$ -	\$ 1,277,444	\$ 91,587,355	\$ 30,637,278	\$ 6,385,661	\$ 3,156,733	\$ 133,044,471	\$ 128,223,072
Amortization expense	-	516,699	2,134,702	2,194,487	269,886	9,718	5,125,492	5,254,870
Effects on disposals, including write-downs	-			(274,812)	(247,276)		(522,088)	(433,471)
	-	1,794,143	93,722,057	32,556,953	6,408,271	3,166,451	137,647,875	133,044,471
<b>Net book value at June 30, 2024</b>	<b>\$ 28,757,112</b>	<b>\$ 3,857,667</b>	<b>\$ 65,040,649</b>	<b>\$ 7,519,327</b>	<b>\$ 323,408</b>	<b>\$ 1,847,538</b>	<b>\$ 107,345,701</b>	<b>\$ 92,062,246</b>
<b>Net book value at June 30, 2023</b>	<b>\$ 12,958,536</b>	<b>\$ 1,558,145</b>	<b>\$ 65,566,875</b>	<b>\$ 8,108,357</b>	<b>\$ 1,657,301</b>	<b>\$ 2,213,032</b>	<b>\$ 92,062,246</b>	

<sup>(1)</sup> Equipment includes vehicles, heavy equipment, office equipment, furniture, leasehold improvements and audio/visual.

<sup>(2)</sup> Acquisitions of \$20,682,325 include \$17,131,769 representing the net-book-value of investment property transferred from the Land Trust.

Buildings and renovations includes work-in-progress of \$2,348,572 (2023 - \$2,073,290). Computer hardware and software includes work-in-progress of \$74,418 (2023 - \$1,134,083). Equipment includes work-in-progress of \$2,799,814 (2023 - \$2,957,978). Assets in the work-in-progress stage are not amortized until they are put in service/use.

Total cost of capital leases included in equipment is \$109,367 (2023 - \$109,367), accumulated amortization is \$109,367 (2023 - \$87,493) and amortization expense is \$21,873 (2023 - \$21,873).

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**16. Spent deferred capital contributions**

Spent deferred capital contributions is comprised of externally restricted grants and donations spent on tangible capital acquisitions (not yet recognized as revenue).

	2024	2023
<b>Spent deferred capital contributions</b>		
Balance, beginning of year	\$ 46,095,762	\$ 46,423,717
Transfers from unspent externally restricted grants and donations	1,065,126	1,822,464
Expended capital contributions recognized as revenue	(2,294,629)	(2,150,419)
Balance, end of year	<u>\$ 44,866,259</u>	<u>\$ 46,095,762</u>

**17. Net Assets**

	Accumulated surplus from operations	Investment in tangible capital assets	Internally restricted surplus (note 18)	Endowments	Total
<b>Net assets, as at June 30, 2022</b>	\$ 2,597,692	\$ 27,883,712	\$ 14,777,618	\$ 5,636,619	\$ 50,895,641
<b>Annual operating loss</b>	(610,482)	-	-	-	(610,482)
<b>Endowments</b>					
New donations	-	-	-	742,841	742,841
Internal appropriation	(508,674)	-	-	508,674	-
Capitalized investment income	-	-	-	107,975	107,975
<b>Tangible capital assets</b>					
Acquisition of tangible capital assets	(3,290,710)	3,290,710	-	-	-
Amortization of tangible capital assets	3,104,451	(3,104,451)	-	-	-
Debt repayment	(1,375,839)	1,375,839	-	-	-
Increase (decrease) in asset retirement obligations (note 14)	194,214	(194,214)	-	-	-
Net book value of tangible capital asset disposals	334,629	(334,629)	-	-	-
<b>Net Board appropriation to internally restricted surplus</b>	2,805,625	-	(2,805,625)	-	-
<b>Change in accumulated remeasurement gains</b>	289,240	-	-	-	289,240
<b>Net assets, beginning of year - July 1, 2023</b>	3,540,146	28,916,967	11,971,993	6,996,109	51,425,215
<b>Annual surplus</b>	8,116,475	-	-	-	8,116,475
<b>Endowments</b>					
New donations	-	-	-	43,379	43,379
Internal appropriation	-	-	-	-	-
Capitalized investment income	-	-	-	-	-
<b>Tangible capital assets</b>					
Acquisition of tangible capital assets	(1,215,851)	2,229,777	(1,013,926)	-	-
Investment property from Land Trust	-	17,131,769	(17,131,769)	-	-
Amortization of tangible capital assets	2,830,863	(2,830,863)	-	-	-
Debt repayment	(1,429,282)	1,429,282	-	-	-
(Decrease) increase in asset retirement obligations (note 14)	(355,776)	355,776	-	-	-
Net book value of tangible capital asset disposals	17,725	(17,725)	-	-	-
<b>Net Board appropriation to internally restricted surplus</b>	(7,557,533)	-	7,557,533	-	-
<b>Change in accumulated remeasurement gains</b>	412,675	-	-	-	412,675
<b>Net assets, end of year as at June 30, 2024</b>	4,359,442	47,214,983	1,383,831	7,039,488	59,997,744
<b>Net assets is comprised of:</b>					
Accumulated surplus	3,734,305	47,214,983	1,383,831	7,039,488	59,372,607
Accumulated remeasurement gains	625,137	-	-	-	625,137
<b>Balance as at June 30, 2024</b>	<u>\$ 4,359,442</u>	<u>\$ 47,214,983</u>	<u>\$ 1,383,831</u>	<u>\$ 7,039,488</u>	<u>\$ 59,997,744</u>

The College's closing net assets invested in tangible capital assets have been reduced by the College's asset retirement obligation of \$5,013,989 (2023 - \$5,369,765). A funding source for this obligation has not been determined.

**KEYANO COLLEGE**  
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**18. Internally restricted surplus**

Internally restricted surplus represent amounts set aside by the College's Board of Governors for specific purposes. On June 29th 2022, the Board passed a motion for internally restricted surplus where the unrestricted operating surplus is to be maintained at 5% of the budgeted operating revenues with the remainder being restricted for future capital activities. Those amounts are not available for other purposes without the approval of the Board and do not have interest allocated to them. On June 30, 2024 there was a transfer of \$7,557,533 (2023 - \$2,805,625) from the accumulated surplus from operations to internally restricted surplus (2023 - transfer from internally restricted surplus to accumulated surplus from operations).

**19. Contingent liabilities**

As of June 30, 2024, the College was named as a defendant in seven (2023: four) specific legal actions. The total claimed in two specific legal cases approximates \$20,000 (2023: \$15,000). For the other five claims, no specified amount has yet been claimed. The resulting loss from these claims, if any, cannot be determined.

The College continues to review environmental objectives and liabilities for its activities and properties as well as any potential remediation obligations. There may be contaminated sites that the institution has identified that have the potential to result in remediation obligations. A liability has not been recorded for these sites because either the likelihood of the College becoming responsible for the site is not determinable, the amount of the liability cannot be estimated, or both.

The College's ongoing efforts to assess environmental liabilities may result in additional environmental remediation liabilities related to newly identified sites, or changes in the assessments or intended use of existing sites. The College commissioned environmental assessments from third party experts for the Clearwater and Suncor Energy Industrial Campuses. These assessments indicated a risk of environmental contamination that might require remediation. The amount of liability, if any, cannot be reasonably estimated at this time. Any changes to the environmental liabilities will be accrued in the year in which they are assessed as likely and measurable.

**20. Contractual rights**

Contractual rights are rights of the College to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

Estimated amounts that will be received or receivable for each of the next five years and thereafter are as follows:

	<b>Operating Leases</b>	<b>Other Contracts</b>	<b>Total</b>
2025	\$ 1,072,942	\$ -	\$ 1,072,942
2026	213,884	-	213,884
2027	66,044	-	66,044
2028	66,044	-	66,044
2029	63,529	-	63,529
Thereafter	37,323	-	37,323
Total at June 30, 2024	<b>\$ 1,519,766</b>	<b>\$ -</b>	<b>\$ 1,519,766</b>
Total at June 30, 2023	<b>\$ 1,905,204</b>	<b>\$ -</b>	<b>\$ 1,905,204</b>

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**21. Contractual obligations**

The College has contractual obligations which are commitments that will become liabilities in the future when the terms of the contracts or agreements are met. The estimated aggregate amount payable for the unexpired terms of these contractual obligations are as follows:

	<b>Service Contracts</b>	<b>Other Contracts</b>	<b>Information Systems and Technology</b>	<b>Total</b>
2025	\$ 1,909,847	\$ 7,569,922	\$ 179,113	\$ 9,658,882
2026	1,111,597	-	225,585	1,337,182
2027	278,690	-	84,271	362,961
2028	251,348	-	14,380	265,728
2029	249,953	-	-	249,953
Total at June 30, 2024	<b>\$ 3,801,435</b>	<b>\$ 7,569,922</b>	<b>\$ 503,349</b>	<b>\$ 11,874,706</b>
Total at June 30, 2023	\$ 930,372	\$ 59,168	\$ 1,066,521	\$ 2,056,061

**22. Expense by object**

The following is a summary of expense by object:

	<b>2024</b>		<b>2023</b>
	<b>Budget (note 28)</b>	<b>Actual</b>	<b>Actual</b>
Salaries and benefits	\$ 42,424,664	\$ 44,238,656	\$ 39,668,417
Materials, supplies and services	14,848,323	14,098,646	12,272,339
Amortization of tangible capital assets	5,677,396	5,125,492	5,254,870
Repairs and maintenance	2,456,006	2,619,597	2,916,222
Utilities	2,697,587	2,475,665	2,406,166
Cost of goods sold	848,000	1,434,313	782,646
Scholarships and bursaries	1,336,700	1,251,701	672,443
Interest on debt (note 11)	514,273	373,956	427,400
	<b>\$ 70,802,949</b>	<b>\$ 71,618,026</b>	<b>\$ 64,400,503</b>

**23. Related Parties**

The College is a related party with organizations within the Government of Alberta reporting entity. Key management personnel of the College and their close family members are also considered related parties. The College may enter into arm's length transactions with these entities and individuals.

The College has liabilities with the Department of Treasury Board and Finance as outlined in note 11. There were no other related party transactions during the year that met PS 2200 disclosure requirements.

**KEYANO COLLEGE**  
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**24. Government transfers**

	<b>2024</b>	<b>2023</b>
Grants from Government of Alberta		
Advanced Education:		
Operating	<b>\$ 27,080,606</b>	\$ 27,080,606
Capital	<b>4,099,605</b>	9,699,605
Apprenticeship	<b>1,244,381</b>	248,362
Other	<b>6,162,394</b>	6,176,336
Total Advanced Education	<b>38,586,986</b>	43,204,909
Other Government of Alberta departments and agencies:		
Seniors, Community and Social Services	<b>105,552</b>	104,896
Transportation & Economic Corridors	<b>17,900</b>	
Skilled Trades and Professions	<b>1,225</b>	844,486
Jobs, Economy and Trade	-	(139,321)
Alberta Foundation for the Arts	-	12,093
Total other Government of Alberta departments and agencies	<b>124,677</b>	822,154
Total contributions received	<b>38,711,663</b>	44,027,063
Restricted expended capital contributions recognized as revenue	<b>2,036,563</b>	1,767,247
Add: change in deferred contributions	<b>(3,681,619)</b>	(8,506,169)
	<b>\$ 37,066,607</b>	\$ 37,288,141
Federal and other government grants		
Contributions received	<b>2,327,855</b>	1,914,456
Add: change in deferred revenue	<b>(62,522)</b>	24,465
	<b>\$ 2,265,333</b>	\$ 1,938,921



**KEYANO COLLEGE**  
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**25. Salary and employee benefits**

	2024				2023
	Base Salary <sup>(1)</sup>	Other Cash Benefits <sup>(2)</sup>	Other Non-Cash Benefits <sup>(3)</sup>	Total	Total
<b>Governance</b>					
Chair of the Board of Governors	\$ -	\$ -	\$ -	\$ -	\$ -
Members of the Board of Governors	-	-	-	-	-
<b>Executive</b>					
President & CEO	230,524	34,746	18,480	283,750	287,051
Interim President & CEO <sup>(4)</sup>	37,384	4,524	3,080	44,988	-
Vice-President Corporate Services & CFO	185,602	32,305	18,480	236,387	263,240
Vice-President Academic & Student Experience <sup>(5)</sup>	153,933	27,844	15,400	197,177	260,180
Interim Vice-President Academic & Student Experience <sup>(5)</sup>	7,792	816	770	9,378	-
Vice President, Strategy & Business Transformation <sup>(6)</sup>	96,164	13,020	8,547	117,731	120,825
Associate Vice President, Strategy & Business Transformation <sup>(7)</sup>	90,291	18,191	10,010	118,492	-
Associate Vice-President People & Culture	188,102	32,673	18,480	239,255	206,712
Vice President Infrastructure & Chief Information Officer <sup>(8)</sup>	-	-	-	-	335,758

(1) Base salary includes pensionable base pay.

(2) Other cash benefits include severance payments, honoraria, automobile allowances, and other allowances. No bonuses were paid in 2023 or 2024.

(3) Other non-cash benefits include the College's share of all employee benefits and contributions or payments made on behalf of employees.

(4) An interim contract was assigned to the President & CEO position, from May 2, 2024 to June 30, 2024, while the incumbent was on leave.

(5) On May 2, 2024 the Vice-President Academic & Student Experience signed a temporary contract to backfill the position of the President & CEO. A temporary contract employee held the Interim Vice-President Academic & Student Experience from June 17, 2024 to June 30, 2024.

(6) One person occupied this position from July 1, 2023 until it was abolished on December 31, 2023.

(7) Due to the abolishment of the position of VP Strategy & Business Transformation, the position of AVP Strategy & Business Transformation was moved to Executive as of December 19, 2023.

(8) This position was abolished in F2023

**KEYANO COLLEGE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**26. Condensed Supplementary Financial Information of Keyano College Land Trust (note 9)**

The following table provides condensed financial information reported separately for Keyano College Land Trust. The Land Trust audited financial statements were prepared in accordance with the International Financial Reporting Standards.

	2024	2023
<b>Assets</b>		
Cash and cash equivalents	\$ -	\$ 6,068,618
Accounts receivable	-	109,362
Prepaid expenses	-	80,332
Advance on land development fees	-	54,400
Investment property	-	17,149,543
	\$ -	\$ 23,462,255
<b>Liabilities</b>		
Accounts payable and accrued liabilities	\$ -	\$ 403,580
Advances from Keyano College	-	12,900,420
Due to Keyano College	-	10
Deferred revenue	-	-
Security deposits	-	131,140
	\$ -	\$ 13,435,150
<b>Equity</b>		
Trust Surplus	\$ -	\$ 10,027,105
	\$ -	\$ 23,462,255
<b>Comprehensive income</b>		
Revenues	\$ 157,351	\$ 2,141,833
Expenses	(185,227)	(1,002,009)
	\$ (27,876)	\$ 1,139,824

On August 4, 2022, the Board of Directors of Keyano College Land Trust approved motions to distribute all lands and other properties to Keyano College and to wind down the Land Trust. On October 26, 2022, the Board of Governors of Keyano College approved a motion to accept the distribution of the Trust Property and to take the necessary steps to carry out such distribution.

The distribution of the Trust property has been completed. The effective date of the transfer of the Saline Creek lands on operations was July 1, 2023. The effective date of the distribution of all other assets and liabilities, including the Sparrowhawk Condominium property, was November 30, 2023.

The College used the modified equity method of consolidation for the Trust so the accumulated Trust surplus as at June 30, 2023 is already included in the College consolidated financial statements.

On July 1, 2023 the Saline Creek lands, with a net book value of \$15,798,576 was transferred to the College and the related advances due to the College of \$10,563,788 were settled.

**KEYANO COLLEGE**  
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**26. Condensed Supplementary Financial Information of Keyano College Land Trust (note 9) (cont'd)**

On November 30, 2023 the remaining assets and liabilities were transferred to the College. These were comprised of the following:

	<u>2024</u>
Cash and cash equivalents	\$ 3,653,586
Investment property	1,333,192
Other assets and liabilities (net)	<u>(222,337)</u>
	<u>\$ 4,764,441</u>
Add back current year deficit:	
KCLT loss on transfer of Saline Creek lands	5,234,788
Other expense and revenue (net)	<u>27,876</u>
	<u>\$ 5,262,664</u>
Accumulated earnings at June 30, 2023 (note 9)	<u><u>\$ 10,027,105</u></u>

**27. Dissolution of Keyano College Foundation**

On June 16, 2021, the Membership of Keyano College Foundation (the "Foundation") approved the voluntary wind-up and dissolution of the Foundation in accordance with Companies Act (Alberta) RSA 2000, C-21. Consequently, the Membership appointed a Liquidator and legal counsel to oversee the discharge of the Foundation liabilities and the distribution of its assets to those entitled. The Foundation was dissolved on November 1, 2022.

An amount of nil (2023 - \$1,108,422) representing due from the Foundation liquidation Trustee to the College is included in accounts receivable (note 7).

**28. Budget Figures**

The College's 2023-24 budget was approved by the Board of Governors and submitted to the Minister of Advanced Education.

**29. Approval of Financial Statements**

The consolidated financial statements were approved by the Board of Governors of Keyano College.

**30. Comparative Figures**

Certain comparative figures have been reclassified to conform to current year presentation.